



# Final Annual Action Plan HOME Consortium

The CPMP Annual Action Plan includes the SF 424 and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations.

## Narrative Responses

### ACTION PLAN

Annual Action Plan includes the [SF 424](#) and is due every year no less than 45 days prior to the start of the grantee's program year start date. HUD does not accept plans between August 15 and November 15.

#### **Executive Summary 91.220(b)**

1. The Executive Summary is required. Include the objectives and outcomes identified in the plan and an evaluation of past performance.

#### **Introduction**

*This is the **Maricopa HOME Consortium Fifth Year Annual Action Plan** hereinafter, referred to as the ("Plan"). It is effective from July 1, 2014 through June 30, 2015. The FY 2014/2015 Plan is a one-year forward looking plan for HOME Consortium (the "Consortium") communities which include the cities of Avondale, Chandler, Glendale, Peoria, Scottsdale, Surprise, Tempe, Town of Gilbert, Urban County cities/towns and unincorporated areas of Maricopa County. It is the Fifth year Plan within the FY2010-2015 Consolidated Planning Period.*

*The objective of this planning process is to utilize the HOME Investment Partnership Program ("HOME") funds to improve housing, lives, families and neighborhoods in the Consortium communities. In March and April of 2014, the governing bodies of the member communities of the Maricopa HOME Consortium acted to commit each locality's CDBG funds and the proportional share of HOME funds to the individual activities to implement this plan.*

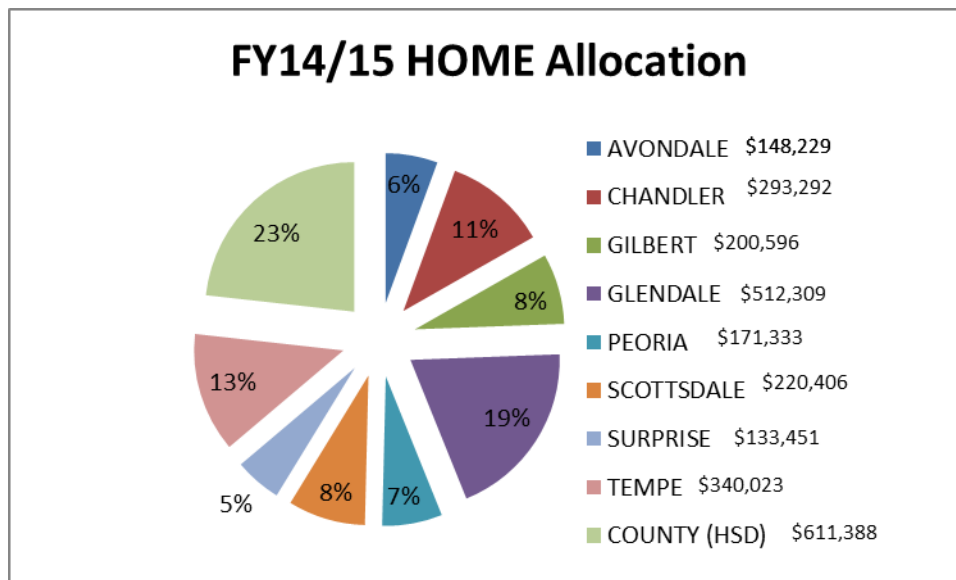
*This Annual Action Plan was developed and made available to the public for comment from April 1, 2014 through May 6, 2014. The Annual Action Plan was presented to the public on April 10, 2014, and presented and approved by the Board of Supervisors for adoption on May 8, 2014. This Annual Action Plan specifically identifies HOME funded activities to be undertaken during FY 2014/2015. To the extent that CDBG funds will be used by Consortium members to meet housing goals and objectives, information is included in the Plan.*

*Refer to Attachment B for contact information, including DUNS number.*

## Background

Members of the Consortium will use the HOME funds for housing activities based on the following allocation in the amount of \$3,339,733 during FY 2014/2015 to meet the National Objective of Decent Housing and the Outcomes of Availability and Affordability.

Each member receives a percentage of the total HOME allocation as shown in the table below. This is the final net HOME allocation amount for FY14/15. ~~Note: The Town of Gilbert waived their allocation of HOME funds and will be redistributed within the HOME Consortium member by majority vote.~~



\*HOME Net Allocation-The amounts above include a 5% gross allocation for all Consortium member Gross Allocation for all Consortium members except for the County. The County assessment is 10%.

This summary outlines the objectives and strategies which will be undertaken in the 2014-15 program year (Fifth Year Action Plan). The strategic objectives are listed below:

### **Strategic Objectives of the HOME Consortium Five-Year Consolidated Plan are to:**

1. Increase the quality of owner-occupied housing through housing rehabilitation /replacement assistance for low and moderate-income households, (SO-1)
2. Increase the supply of affordable owner-occupied housing by providing down payment assistance and housing counseling to low and moderate-income households, (SO-2)
3. Increase the supply of affordable owner-occupied housing by providing land acquisition and development assistance, (SO-3)
4. Preserve habitability of owner-occupied housing through assistance with emergency repairs and accommodations for persons with disabilities, (SO-4)
5. Increase the supply of rental housing by providing acquisition and rehabilitation assistance,(SO-5)
6. Increase the supply of rental housing by providing assistance for land acquisition and development of units, (SO-6)
7. Preserve the supply of quality rental units in the public and private market through continuation of public housing and Housing Choice Voucher assistance, (SO-7)

8. Increase opportunities for people to find quality affordable rental housing in the private marketplace through tenant based rental assistance in addition to Housing Choice Vouchers. (SO-7)
9. Through participation in the MAG Continuum of Care Homeless Committee,
  - a. Contribute to the Human Services Campus facility,
  - b. Support the implementation of the Homeless Management Information System,
  - c. Continue homeless prevention services through administration of the ESG in Maricopa County and Glendale,
  - d. Advocate for preservation and addition of Housing Choice Vouchers for agencies and communities,
  - e. Increase performance and accountability through evaluation.

The Consortium members budgeted entitlement CDBG funds along with HOME funds in addition to other sources to housing and homeless activities. The cumulative estimated Consortium FY 2014/2015 CDBG and HOME Allocation for housing and homeless activities is approximately \$4 million.

The consolidated table below summarizes housing goals of the Consortium by activity, estimated funding source/amount and national and local objective.

These activities will begin after July 1, 2014, and the results will be reported in the Consolidated Annual Performance Evaluation Report published in September 2015.

Table 1 on the next page "Maricopa HOME Consortium Allocation and Anticipated Expenditures and Accomplishments by Specific Objective" delineates the anticipated funding source and anticipated outcomes by strategic objective for each Consortium member.

#### HOME Consortium Member Allocation including administration

<b>Members</b>	<b>Activities</b>	<b>Admin</b>
Avondale	\$ 148,229	\$ 9,264
Chandler	\$ 293,292	
Gilbert	\$ 200,596	
Glendale	\$ 512,309	\$ 32,019
CHDO	\$ 500,960	
Peoria	\$ 171,333	\$ 10,708
Scottsdale	\$ 220,406	\$ 13,775
Surprise	\$ 133,451	\$ 8,341
Tempe	\$ 340,023	\$ 21,251
County	\$ 611,388	\$ 207,746

Local Strategic Objective	HOME FY14/15		CDBG FY14/15		ADDI (N/A)		Other Sources FY14/15		Current Year Total (FY14/15)		Prior Years (FY10/11, FY11/12, FY12/13)		Cumulative Performance (10/11, 11/12, 12/13 Anticipated FY13/14)		Five Year Goal	% Complete
Member	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units		%
<b>SO-1</b>																
<b>Single Family Housing Rehabilitation</b>																
Avondale	\$ 98,965	2	\$ -	0	\$ -	0	\$ -	0	\$ 98,965	2	\$ 655,275	25				
Chandler	\$ 293,292	5	\$ 603,988	15	\$ -	0	\$ -	0	\$ 897,280	20	\$ 1,255,209	91				
Gilbert	\$ -	0	\$ 50,000	10	\$ -	0	\$ -	0	\$ 50,000	10	\$ 86,634	17				
Glendale	\$ 480,290	12	\$ 380,000	50	\$ -	0	\$ -	0	\$ 860,290	62	\$ 1,687,139	174				
MCC	\$ 305,694	5	\$ 110,000	53					\$ 415,694	58	\$ 989,115	25				
CHDO	\$ 460,000	5							\$ 460,000	5	\$ 270,780	3				
Mesa									\$ -	0	\$ -	0				
Peoria	\$ -	0	\$ 277,805	4	\$ -	0	\$ -	0	\$ 277,805	4	\$ 399,604	7				
Scottsdale	\$ -	0	\$ 305,000	10	\$ -	0	\$ -	0	\$ 305,000	10	\$ 1,229,349	33				
Surprise	\$ 125,110	1	\$ -	0	\$ -	0	\$ -	0	\$ 125,110	1	\$ 138,773	1				
Tempe	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 172,689	11				
<b>Subtotal</b>	<b>\$ 1,763,351</b>	<b>30</b>	<b>\$ 1,726,793.00</b>	<b>142</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ 3,490,144</b>	<b>172</b>	<b>\$ 6,884,566</b>	<b>387</b>	<b>\$ 6,884,566</b>	<b>559</b>	<b>715</b>	<b>78.2%</b>
<b>SO-4</b>																
<b>Single Family Housing Emergency Repair</b>																
Avondale	\$ -	0	\$ 160,875.00	15	\$ -	0	\$ -	0	\$ 160,875	15	\$ 187,751	24				
Chandler	\$ -	0	\$ 275,000.00	71	\$ -	0	\$ -	0	\$ 275,000	71	\$ 1,219,437	92				
Gilbert	\$ -	0	\$ 200,000.00	42	\$ -	0	\$ -	0	\$ 200,000	42	\$ 542,130	120				
Glendale	\$ -	0	\$ 375,000.00	175	\$ -	0	\$ -	0	\$ 375,000	175	\$ 951,439	460				
MCC	\$ -		\$ 210,000.00	15			\$ 2,783,000		\$ 2,993,000	15		0.00				
CHDO			\$ -						\$ -	0		0				
Peoria	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 481,873	108				
Scottsdale	\$ -	0	\$ 170,000.00	64	\$ -	0	\$ -	0	\$ 170,000	64	\$ 736,225	169				
Surprise	\$ -	0	\$ 245,847.00	24	\$ -	0	\$ -	0	\$ 245,847	24	\$ 295,579	33				
Tempe	\$ -	0	\$ 300,000.00	10	\$ -	0	\$ -	0	\$ 300,000	10	\$ 417,904	44				
<b>Subtotal</b>	<b>\$ -</b>	<b>0</b>	<b>\$ 1,936,722.00</b>	<b>416</b>	<b>\$ -</b>	<b>0</b>	<b>\$ 2,783,000</b>	<b>0</b>	<b>\$ 4,719,722</b>	<b>416</b>	<b>\$ 4,832,338</b>	<b>1050</b>	<b>\$ 4,832,338</b>	<b>414</b>	<b>1,250</b>	<b>117.3%</b>
<b>SO-2</b>																
<b>Homebuyer Assistance</b>																
Avondale	\$ 40,000	2	\$ -	0	\$ -	0	\$ -	0	\$ 40,000	2	\$ 98,023	7				
Chandler	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 1,231,281	3				
Gilbert	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Glendale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 809,132	37				
MCC	\$ 305,694	20	\$ -	0					\$ 305,694	20	\$ 364,690	19				
CHDO	\$ -								\$ -	0	\$ 110,890	3				
Peoria	\$ 10,000	2	\$ 10,000.00	2	\$ -	0	\$ -	0	\$ 20,000	4	\$ 78,639	15				
Scottsdale	\$ 206,631	3	\$ -	0	\$ -	0	\$ -	0	\$ 206,631	3	\$ 562,121	9				
Surprise	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 960,197	83				
Tempe	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 769,508	28				
<b>Subtotal</b>	<b>\$ 562,325</b>	<b>27</b>	<b>\$ 10,000.00</b>	<b>2</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ 572,325</b>	<b>29</b>	<b>\$ 4,984,481</b>	<b>204</b>	<b>\$ 1,168,643</b>	<b>72</b>	<b>235</b>	<b>99.1%</b>

Local Strategic Objective	HOME FY14/15		CDBG FY14/15		ADDI (N/A)		Other Sources FY14/15		Current Year Total (FY14/15)		Prior Years (FY10/11, FY11/12, FY12/13)		Cumulative Performance (10/11, 11/12, 12/13 Anticipated FY13/14)		Five Year Goal	% Complete
Member	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units		%
<b>SO-3</b>																
<b>Acquisition of land and construction of new housing for owner occupants</b>																
Avondale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Chandler	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Gilbert	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Glendale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 286,395	12				
MCC	\$ -	0							\$ -	0	\$ 447,312	11				
CHDO	\$ 262,000	4							\$ 262,000	4	\$ 242,000	4				
Mesa									\$ -	0		0				
Peoria	\$ 150,625	2	\$ -	0	\$ -	0	\$ -	0	\$ 150,625	2	\$ 423,694	11				
Scottsdale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Surprise	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 30,623	1				
Tempe	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 691,995	0				
<b>Subtotal</b>	<b>\$ 412,625</b>	<b>6</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ 412,625</b>	<b>6</b>	<b>\$ 2,122,019</b>	<b>39</b>	<b>\$ 504,039</b>	<b>10</b>	<b>210</b>	<b>21.4%</b>
<b>SO-5</b>																
<b>Acquisition and rehabilitation of rental housing</b>																
Avondale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Chandler	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 245,960	2				
Gilbert	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 985,833	11				
Glendale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 295,598	2				
MCC	\$ -								\$ -	0		0				
CHDO	\$ -	0.00							\$ -	0	\$ 592,539	4				
Mesa									\$ -	0		0				
Peoria	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Scottsdale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 273,589	2				
Surprise	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Tempe	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
<b>Subtotal</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ 2,393,519</b>	<b>21</b>	<b>\$ 888,794</b>	<b>7</b>	<b>114</b>	<b>18.4%</b>
<b>SO-6</b>																
<b>Acquisition of land and construction of new rental housing</b>																
Avondale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Chandler	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Gilbert	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Glendale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
MCC	\$ -								\$ -	0		0				
CHDO									\$ -	0		0				
Peoria	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 86,677	0				
Scottsdale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Surprise	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Tempe	\$ 338,772	1	\$ -	0	\$ -	0	\$ -	0	\$ 338,772	1	\$ 527,241	4				
<b>Subtotal</b>	<b>\$ 338,772</b>	<b>1</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ 338,772</b>	<b>1</b>	<b>\$ 613,918</b>	<b>4</b>	<b>\$ 86,677</b>	<b>0</b>	<b>50</b>	<b>10.0%</b>

Local Strategic Objective	HOME FY14/15		CDBG FY14/15		ADDI (N/A)		Other Sources FY14/15		Current Year Total (FY14/15)		Prior Years (FY10/11, FY11/12, FY12/13)		Cumulative Performance (10/11, 11/12, 12/13 Anticipated FY13/14)		Five Year Goal	% Complete
Member	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units	Dollars	Units		%
<b>SO-7</b>																
<b>Preservation of existing public housing units and tenant based rental assistance</b>																
Avondale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Chandler	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 392,802.00	140				
Gilbert	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Glendale	\$ -	0	\$ 132,516.00	155	\$ -	0	\$ -	0	\$ 132,516	155	\$ 535,144	461				
MCC	\$ -	0					\$ -	0.00	\$ -	0	\$ 26,142,924	3124				
CHDO	\$ -	0							\$ -	0	\$ 28,534	0				
Peoria	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ 393,000	0				
Scottsdale	\$ -	0	\$ -	0	\$ -	0	\$ 5,509,692	735	\$ 5,509,692	735	\$ 5,518,254	718				
Surprise	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Tempe	\$ -	0	\$ -	0	\$ -	0	\$ 9,500,000	1082	\$ 9,500,000	1082	\$ 9,500,000	1081				
<b>Subtotal</b>	<b>\$ -</b>	<b>0</b>	<b>\$ 132,516</b>	<b>155</b>	<b>\$ -</b>	<b>0</b>	<b>\$ 15,009,692</b>	<b>1,817</b>	<b>\$ 15,142,208</b>	<b>1,972</b>	<b>\$ 42,510,657</b>	<b>5,524</b>	<b>\$ 19,477,376</b>	<b>2,433</b>	<b>6,562</b>	<b>114.2%</b>
<b>SO-8</b>																
<b>Expansion of assisted rental units in the private market place</b>																
Avondale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Chandler	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Gilbert	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Glendale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
MCC	\$ -								\$ -	0		0				
CHDO									\$ -	0		0				
Peoria	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Scottsdale	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Surprise	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
Tempe	\$ -	0	\$ -	0	\$ -	0	\$ -	0	\$ -	0		0				
<b>Subtotal</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>\$ -</b>	<b>0</b>	<b>100</b>	<b>0.0%</b>
<b>\$ 722,000.00</b>	<b>HOME</b>	<b>units</b>	<b>CDBG</b>	<b>units</b>	<b>ADDI</b>	<b>units</b>	<b>Other Sources</b>	<b>units</b>	<b>GRAND TOTAL</b>	<b>UNITS</b>						
<b>TOTAL</b>	<b>\$ 3,077,073</b>	<b>64</b>	<b>\$ 3,806,031</b>	<b>715</b>	<b>\$ -</b>	<b>0</b>	<b>\$ 17,792,692</b>	<b>1,817</b>	<b>\$ 24,675,796</b>	<b>2,596</b>	<b>\$ 64,341,498</b>	<b>\$ 7,229</b>	<b>\$ 33,842,433</b>	<b>3,495</b>		

Notes:

Does not include administration expenditures.

MCC includes the Urban County cities (Housing Rehab & Homebuyer Assistance Activities)

SO-1 includes \$460,000 Newtown CHDO includes prior year funds that were reallocated \$221,640

SO-3 includes \$262,000 Guadalupe CDC CHDO.

\*Prior year totals do not include FY13/14. CAPER results will be provided Sept 15, 2014.

\*The Town of Gilbert waived their FY2014/15 HOME allocation. These funds will be redistributed to other activities through a majority vote of the HOME Consortium.

## Past Performance

*In the year ending June 30, 2013, the Maricopa HOME Consortium reported that decent housing was created, improved or preserved as affordable for 2,978 households (2,274 units) in the communities served by the Maricopa HOME Consortium.*

### Assistance Meeting the Objective of Decent Housing

Activity	Total Units	CDBG Expenditures	HOME Expenditures	Other Funds Units	Other Funds Expenditures
-Single Family Rehabilitation	84	\$1,121,725	\$1,065,702	11	\$180,093
-Single Family Emergency Repair	335	1,295,618	0	17	0
-Homebuyer Assistance	48	25,024	1,508,118	13	790,874
-Single Family New Construction	15	0	307,201	1	30,623
-Multi-Family Acquisition/Rehabilitation	7	0	522,795	0	0
-Multi-Family New Acquisition/New Construction	0	227,122	0	0	0
-Preservation of existing public housing units and tenant based rental assistance.	1,785	0	28,533	1,632	12,680,988
<b>Total:</b>	<b>2,274</b>	<b>\$3,137,486</b>	<b>\$3,432,352</b>	<b>1,660</b>	<b>\$13,651,955</b>

*Source: Year Two CAPER.*

## Citizen Participation 91.200 and 91.220(b)

Provide a summary of the citizen participation and consultation process (including efforts to broaden public participation in the development of the plan.

Based on the jurisdiction's current citizen participation plan, provide a summary of the citizen participation process used in the development of the consolidated plan. Include a description of actions taken to encourage participation of all its residents, including the following:

b. Identify agencies, groups, and organizations that participated in the process. This should reflect consultation requirements regarding the following:

*The Citizens Participation Plan was revised as part of the preparation of the FY 2010-2014 Five-Year Consolidated Plan. The Citizen Participation Plan mirrors the requirements of 24 CFR §91.200. It is specifically adopted as part of this Annual Action Plan. Participation by communities, agencies and individual citizens was solicited through at least two public hearings for this Annual Action Plan (including any amendments to the Consolidated Plan or amendments to the current Annual Action Plan (if any), and the FY 2012/2013 Consolidated Annual Performance Evaluation Report. In addition, the HOME Consortium members also conducted public hearings for their CDBG Annual Action Plans which included their housing activities with the HOME Consortium. Public notices invited participation in alternate languages and formats to encourage participation by minorities, low-income persons and persons with disabilities. All public notices included information on how to request special assistance for sight and/or hearing impaired persons at the public meetings. In addition, notices included information on who to contact for Spanish translation of the notice. To reach a broader audience, notices of public hearing were posted on the County website at*

<http://myhsd.maricopa.gov/> in addition to the local libraries that service the HOME Consortium and the Urban County communities.

Maricopa County Human Services Department (MCHSD) is the Lead Agency of the Maricopa HOME Consortium, and is responsible for developing and implementing the Annual Action Plan and administering the HOME grants. The roles of the staff primarily focus on

- planning,
- technical assistance,
- regulatory compliance,
- financial management,
- reporting,
- monitoring, and
- staff support to the HOME Consortium and the Board of Supervisors.

After the Annual Action Plan was drafted, copies of the relevant sections were distributed to each Consortium member for their review. Portions relevant to other agencies were distributed to:

- Gloria Munoz, Executive Director, Housing Authority of Maricopa County
- Bruce Liggett, Director, Maricopa County Human Services Department
- Brande Meade, Human Services Project Manager, Maricopa Association of Governments, Continuum of Care Regional Committee on Homelessness

Efforts to broaden public participation in the FY 2010-2014 Five-Year Consolidated Plan and Annual Action Plan process involved:

- In preparation of the Consolidated Plan, 250 detailed responses were secured from a cross section of non-profit providers, interested citizens, governmental agencies, housing industry representatives and other organizations involved in addressing affordable housing, community development, homeless and supportive housing issues throughout Maricopa County. Some individual Consortium members also prepared their own internet survey instruments.
- One of two the public hearings of the Consortium was held at the same meeting at which CHDO applications were presented to provide greater likelihood for public participation.

The citizen participation process for the FY 2014/2015 Annual Action Plan consisted of the following:

- The public notice for the public hearing and the 30-day public notice for Year 5 Annual Action Plan appeared in the East Valley Tribune April 3, 2014, Daily News April 3, 2014 and West Valley View on April 1, 2014 as well as being posted on the Maricopa County Human Services website.
- Consortium Year 5 Annual Action Plan made available to the public for 30 day public comment from April 4, 2014 through May 6, 2014. Note the Annual Action Plans of individual Consortium member were made available for a 30-day public comment period as well. In addition, each community held at least one public hearing to receive comments from the public on the activities proposed for FY 2014/2015. Information on the individual Consortium member's application process can be obtained from the Annual Action Plan prepared by the individual community.
- Submission of grant applications for FY 2014/2015 Community Housing Development Organizations (CHDO) funding to the Maricopa HOME Consortium by January 2014. Public Hearing by the Consortium on March 20, 2014, to hear presentations from CHDOs regarding funding requests for Annual Action Plan Year Five - Consolidated

*Plan. Presentations focused on the housing needs to be addressed by the specific projects. During this hearing, two Community Housing Development Organizations presented funding requests and the recommendation was for:*

- 1. Guadalupe Community Development Corporation (CDC) to construct four (4) single family homes for low and very low income families.*
- 2. Newtown project for five (5) single family acquisition/rehab for homebuyer project(s) in Tempe.*

*Recommendations were for made for both of the projects to receive funding (a combination of FY2014/2015 and reallocated funds).*

- Consortium members held a joint public hearing for the Consortium Annual Action Plan Year 5 on April 17, 2014, in an effort to solicit input from the general public as well as address any questions or concerns.*
- Public hearings provide citizens the opportunity to comment on proposed actions and/or accomplishments of consortium members. Those wishing to comment can do so verbally or in writing. Prior to the hearing, no requests to testify were receive; during the hearing, no citizens appeared at the hearing to submit comments or testify.*
- Presentation of the Annual Action Plan to the Maricopa County Board of Supervisors for adoption on May 7, 2014.*

*The Maricopa HOME Consortium will continue to enhance coordination between public and private housing agencies as follows:*

- Continue to hold monthly Consortium meetings on the third Thursday of every month. Public and private housing agencies are offered an opportunity to speak to the Consortium upon request.*
  - Encourage participation of public and private housing agencies in the annual application process for the award of housing funds for Consortium projects.*
  - Maricopa County will seek input from the Housing Authority of Maricopa County at least twice annually on housing goals and accomplishments.*
- 3. Provide a summary of citizen comments on the plan.*  
*There were no public comments.*
  - 4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.*  
*N/A*

## **Monitoring (91.230)**

Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

### **Action Plan Monitoring Responses:**

- The Monitoring Policy is included in the Consolidated Plan. The HOME Consortium revised the monitoring current practices during 2014 year. New subrecipient agreements Monitoring began at the application process that is part of the development of the Annual Action Plan. The review of applications by Consortium members is generally consistent with that used by the Consortium for CHDO applications.*
  - Each application for funding was reviewed for compliance with national objectives and the Consolidated Plan.*
  - Applications were then reviewed for past performance with the Consortium staff representatives as a part of the preparation of the Annual Action Plan.*

- *The second monitoring step will be the review of invoices for reimbursement of costs incurred against the grant. This will occur before reimbursements are authorized to the CHDOs or participating communities. Communities will have two years to expend funds which is stated in each subrecipients agreements. Implementation of Subrecipient agreements are intended to be signed beginning FY 13/14 with all the HOME Consortium Communities. Details of commitment and expenditures requirements are stated in the annual agreements.*
- *The more formal monitoring*
  - *Will begin with a risk assessment of all grant funded projects and subrecipient contracts. The risk assessment will consider size of the grant contract, changes in organizational structure and how long it has been since the last on-site monitoring.*
  - *Based on the risk assessment, there are two possible options:*
    - *Desk review*
    - *On-site monitoring. On-site monitoring follows a formal monitoring tool. The monitoring includes a review of progress on performance of contracted activities, financial controls, compliance with federal regulations and required local policies, including but not limited to outreach to potential clients and minority and women owned business enterprises and affirmative marketing for multifamily rental opportunities. Monitoring may result in findings, concerns or suggestions for improvement. The agency is given an opportunity to correct any findings. The need for follow-up review is considered in the risk assessment for the next year and corrections to prior year findings are specifically included in the subsequent monitoring.*
  - *For Consortium members, formal monitoring consists of an annual peer review based on the same criteria used to conduct formal monitoring. The peer monitoring is performed by representatives from other participating communities.*
- *Additional monitoring steps for the Maricopa HOME Consortium include:*
  - *Monthly Financial Reporting - Maricopa County, as Lead Agency, prepares financial reports of all activity from the previous month. This report is reviewed formally at the monthly Consortium meetings. Monitoring activities for subrecipients and planning for peer reviews are discussed. CHDO activity is also reviewed.*
  - *Multi-Family Housing - Each year, the Consortium rental directory is updated. Consortium members annually monitor multi-family housing projects located in their communities for long-term compliance with HOME regulations; including income verification and high/low home rent requirements. Physical inspections are done on the properties to ensure the units are properly maintained. The multi-family monitoring results are then monitored by Consortium members during peer reviews. Results letters are provided within 30 days of the site visit. The owner/management company has 45 days to correct and respond to the suggestions, concerns or findings.*

## **Resources 91.220(c)(1)) and (c)(2)**

*The following shows an estimate of the resources Maricopa HOME Consortium anticipates receiving for the 2014 program year. Budgetary cuts at the Federal Government had not been determined and some of the programs budgets include carryover from prior years.*

*Estimated Federal, State, and local resources expected to be made available in FY 2014/2015 to address the needs and provide the leverage identified in the plan include the following.*

- *Federal Resources (estimates subject to change):*
  - CDBG – Consortium members will receive approximately \$10 million in CDBG resources in FY 2014/2015. Of this, approximately \$2 million in CDBG funds will be used to support housing and homeless prevention activities for low-income residents.
  - HOME –\$3,339,733 in HOME funds will be used within the Maricopa HOME Consortium to create and maintain affordable housing for low-income county residents. Match sources for the HOME funds may include, but not be limited to, corporate contributions, local General Fund contributions, the value of land contributions, and volunteer labor.
  - Emergency Solutions Grants – Emergency Solutions funds will be used for emergency housing, homelessness prevention and rapid re-housing. Maricopa will receive \$210,396 for this purpose during FY 2014/2015. These entities will use local funds and in-kind contributions to provide the match requirement for the ESG funds.
  - Leverage Resources for housing activities- anticipated to be \$10 million
  - Section 8 Program – Housing authorities within the Maricopa HOME Consortium expect to receive approximately \$45 million in FY 2014/2015 to assist low-income Urban County residents in acquiring and maintaining affordable rental housing. Maricopa County PHA expects to receive \$13,000,000- Funding is used to help subsidize tenant rent for a baseline of 1562 vouchers which include port-outs and 58 project based vouchers.
  - Public Housing – Housing authorities within the Maricopa HOME Consortium expect to receive approximately \$4.6 million in federal funding to maintain public housing stock. In addition, the Consortium expects to receive \$1.8 million in Capital Funds to maintain public housing stock during FY 2014/2015.
  - Family Self-Sufficiency – Housing authorities within the Maricopa HOME Consortium expect to receive \$790,000 in CSBG funding for the Family Self-Sufficiency program to help low-income residents.
  - McKinney-Vento Homeless Assistance Act – The MAG Continuum of Care Committee on Homeless has been awarded renewal funding in the amount of \$24 million in McKinney funds to support homeless assistance providers in Maricopa County during FY 2014/2015 covering 56 projects. Other funding to address homeless needs in the Maricopa Urban County include:
    - Ryan White funding
    - SSBG
    - United Way
    - The Emergency Solutions Grant
    - CDBG
    - Private foundations
    - County general revenues
  - State Resources:
    - Low-Income Housing Tax Credits - The State of Arizona expects to receive \$7 million for calendar year 2014 in Low-Income Housing Tax Credits (LIHTC).
    - State Housing Trust Funds – approximately \$2 million in Housing Trust Funds are available annually to assist with acquisition and rehabilitation or new construction of rental housing, and emergency shelter units, or rehabilitation of owner-occupied housing, as well as a range of other affordable housing-related activities.
  - Local Resources:

- To help match HOME funds, Maricopa HOME Consortium members committed General Funds during FY 2014/2015 to help support public housing, and assist in the prevention of homelessness.
  - HOME Consortium members allocate local funds to non-profit agencies, through utility donation program.
- Private Resources:
    - During FY 2014/2015, a number of private resources will be available to housing developers from sources including:
      - Arizona lending institutions under the Community Reinvestment Act;
      - HUD Homeless Initiative 2014 (includes cities in Maricopa County, State of Arizona, Department of Housing, other homeless agency providers);
      - Local Initiatives Support Corporation, and the many nonprofit agencies working to address affordable housing in the region; including The Sustainable Home Ownership (SHO) initiative, a LISC Phoenix-led coalition of nonprofit community development organizations (CDCs) and community organizations
      - Community Housing Resources of Arizona (CHRA);
      - Desert Mission Neighborhood Renewal;
      - Greater Phoenix Urban League;
      - Valley of the Sun Habitat for Humanity;
      - Newtown CDC;
      - National Farmworkers Service Center;
      - Neighborhood Housing Services of Phoenix (NHS);
      - Native American Connections;
      - Neighborhood Housing Services; and
      - Other nonprofits addressing affordable housing issues include the Affordable Rental Movement of Save the Family, Foundation for Senior Assisted Living, Guadalupe CDC.

Federal funds will leverage resources from private and non-federal public sources as listed above. Matching requirement of HUD programs will be satisfied by ensuring through the lead agency that the Maricopa HOME Consortium, that sufficient match resources are obtained to meet the 25% match requirement. Each Consortium member will provide the 25% match requirement for its portion of the HOME allocation. At a minimum, match resources should be identified at the beginning of the fiscal year. Individual Consortium members are responsible for ensuring that the match source is eligible under the HOME regulations. Match requirements are reported by each Consortium and Urban County to the lead agency and compiled annually.

The Consortium will delegate responsibility for the 25% match requirement to CHDOs for the 15% CHDO set-aside. CHDOs will be required to demonstrate that sufficient match has been committed for the HOME program at the time funding applications are submitted to the Consortium.

### **Annual Objectives 91.220(c)(3)**

National Objective: Decent Housing					Goals for Current Year		
Local Strategic	Goal to Address	Activity	Five Year	Cumulative	AP5	AP5	AP5

<b>Objective</b>	High Priority Needs		Goal Housing Units All Sources	Prior Years Years 1, 2	HOME	CDBG	All Other Sources
<b>Single-family housing rehabilitation</b>	Increase the quality of owner-occupied housing by providing	Housing rehabilitation assistance to low and moderate income households	715	208	30	142	0
<b>Available/ Accessible</b>							
SO-1							
<b>Single-family housing emergency repair</b>	Improve the habitability of owner-occupied housing by providing	Emergency home repair assistance to low and moderate income households	1,250	749	0	416	0
<b>Available/ Accessible</b>							
SO-4							
<b>Homebuyer Assistance</b>	Increase the availability of affordable owner housing by providing	Down payment assistance to low and moderate income households	235	120	27	2	53
<b>Affordability</b>							
SO-2							
<b>Acquisition of land and construction of new housing for owner occupants</b>	Increase the availability of affordable owner housing by providing	Acquisition and development for owner-occupied housing	210	25	6	0	0
<b>Affordability</b>							
SO-3							
<b>Acquisition and rehabilitation of rental housing</b>	Increase the supply of affordable rental housing by providing	Acquisition and rehabilitation assistance to house low and moderate income households	114	14	0	0	0
<b>Affordability</b>							
SO-5							

<b>Acquisition of land and construction of new rental housing</b>	Increase the supply of affordable rental housing by providing	Acquisition and development assistance to house low and moderate income households					
<b>Affordability</b>			50	0	1	0	0
SO-6							
<b>Preservation of existing public housing units and tenant based rental assistance.</b>	Preserve existing number of units of public housing and Housing Choice Vouchers.	Administration of public housing and Housing Choice Vouchers to house extremely low, low and moderate-income households					
<b>Affordability</b>			6,562	1,984	0	155	1,817
SO-7							
<b>Expansion of assisted rental units in the private marketplace</b>	Increase the number of assisted rental units in the private rental market through	Applications for additional assisted vouchers when they become available or through tenant based rental assistance.					
<b>Affordability</b>			100	0	0	0	0
SO-8							

*Revised as of May 15, 2014.*

*The table above consolidates the Year Five goals and objectives for affordable housing which are funded from HOME/CDBG in the participating communities in the Maricopa HOME Consortium. These are based on specific strategies utilized to carry out the above objectives:*

- *Advocate for the preservation of federal and state resources that support assisted owner and renter occupied housing through:*
  - *Public information,*
  - *Circulation of Consolidated Annual Performance Evaluation Reports to*
    - *elected officials,*
    - *registered lobbyists of the member communities,*
- *Increase regional collaboration through:*
  - *HUD's launching of "Dedicating Opportunities to End Homelessness Initiative and Local Leadership Team for Maricopa County." HSD will continue to be a partner to identify mainstream opportunities to commit and target resources to end homelessness.*
  - *The MAG Continuum of Care Committee,*

- The Maricopa HOME Consortium,
- The Arizona Housing Authority Directors Association,
- The Stardust Foundation regional housing effort,
- Continue to:
  - Foster the development of community-based development organizations,
  - Support the work of existing non-profit providers of owner-occupied and rental housing,
  - Consider joint funding agreements among Consortium members for projects of regional benefit,
  - Develop homeownership resources that include private lenders and non-profit housing counseling organizations.
  - Coordinate efforts with the Single-family Homeownership Opportunities (SHO) Coalition, a joint effort of 14 community development corporations, that bring their individual strengths to the initiative; including housing counseling, pre-purchase homebuyer education, property rehabilitation, lending services, down payment assistance within their geographic service areas. As a result, a single point of contact for jurisdictions, real estate owned (REO) servicers and buyers are provided.
  - Effectively plan for, administer and report on the performance of community use of available resources. Each Consortium member will set individual goals for their communities.
  - Each Consortium member will conduct an application process for the allocation of housing resources to activities and projects designed to meet the needs and priorities outlined in the Consortium's Five-Year Consolidated Plan.
  - Activities are community-wide unless the service area is limited by the individual community.

## **Description of Activities 91.220(d) and (e)**

**\*If not using the CPMP Tool:** Complete and submit Table 3C

**\*If using the CPMP Tool:** Complete and submit the Projects Worksheets

*Below is a summary of the eligible activities that will take place during the program Year 5 to address the priority needs and specific objectives identified in the strategic plan, the number of families that will benefit from the proposed activities, proposed accomplishments and target date for the completion of the activity.*

### **HOME Consortium Decent Housing National Objective Annual Accomplishments**

#### **Strategic Objective: (SO)-1**

##### **Outcome: Availability/Accessibility (DH-1)**

##### **Local Strategic Objective: Single Family Housing Rehabilitation**

*Goals to Address High Priority Needs: Increase the quality of owner-occupied housing*

*Activity: Housing rehabilitation assistance to low and moderate income households*

*Source of Funds: HOME/CDBG/Other Sources*

*Five Year Goal: 715 ownership units*

*Year Five Expected Number: 172 units*

*Year Five Anticipated Expenditure Amount: \$3,610,865*

#### **Strategic Objective: SO-2**

**Outcome: Affordability (DH-2)**

**Local Strategic Objective: Homebuyer Assistance**

Goals to Address High Priority Needs: Increase the availability of affordable owner housing

Activity: Downpayment assistance to low and moderate income households.

Sources: HOME, CDBG, Other

Five Year Goal: 235 units

Year Five Expected Number: 29 units

Year Five Anticipated Expenditure Amount: \$564,838

**Strategic Objective: SO-3**

**Outcome: Affordability**

**Local Strategic Objective: Acquisition of land and construction of new housing owner occupants**

Goals to Address High Priority Needs: Increase the availability of affordable owner housing

Activity: Acquisition and development for owner-occupied housing.

Sources: CDBG, HOME

Five Year Goal: 210 new ownership units

Year Five Expected Number: 6 units

Year Five Anticipated Expenditure Amount: \$412,625

**Strategic Objective: SO-4**

**Outcome: Availability/Accessibility**

**Local Strategic Objective: Single Family Housing Emergency Repair**

Goals to Address High Priority Needs: Improve the habitability of owner occupied housing

Activity: Emergency home repair assistance to low and moderate income households

Source: HOME, CDBG

Five Year Goal: 1,250 households

Year Five Expected: 416

Year Five Anticipated Expenditure Amount: \$4,719,722

**Strategic Objective: SO-5**

**Outcome: Affordability**

**Local Strategic Objective: Acquisition and Rehabilitation of Rental Housing**

Goals to Address High Priority: Increase the supply of affordable rental housing

Activity: Acquisition and rehabilitation assistance to house low and moderate income households.

Sources: HOME, CDBG, LIHTC, HTF, Other

Five Year Goal: 114 rental units

Year Five Expected: 0 units

Year Five Anticipated Expenditure Amount: \$0

**Strategic Objective: SO-6**

**Outcome: Affordability**

**Local Strategic Objective: Acquisition of Land and Construction of New Rental Housing**

Goals to Address High Priority: Increase the supply of affordable rental housing

Activity: Acquisition and development assistance to house low and moderate income households.

Sources: CDBG, HOME, LIHTC, HTF, Other

Five Year Goal: 50 new rental units

Year Five Expected: 1 units

Year Five Anticipated Expenditure Amount: \$318,772

**Strategic Objective: SO-7**

**Outcome: Affordability**

**Local Strategic Objective: Preservation of Existing Public Housing Units and Tenant Based Rental Assistance**

Goals to Address High Priority: Preserve existing number of units of public housing and Housing Choice Vouchers.

Activity: Administration of public housing and Housing Choice Vouchers to house extremely low, low and moderate-income households.

Sources: Section 8, HOME, CDBG, Other

Five Year Goal: 1,304 households

Year Five Expected: 1,972

Year Five Anticipated Expenditure Amount: \$15,142,208

**Strategic Objective: SO-8**

**Outcome: Affordability**

**Local Strategic Objective: Expansion of Assisted Rental Units in the Private Marketplace**

Goals to Address Priority Needs: Increase the number of assisted rental units in the private market place

Activity: Applications for additional assisted vouchers when they become available or through tenant based rental assistance.

Sources: Section 8, HOME, CDBG, Other

Five Year Goal: 100

Year Five Expected: 0

Year Five Anticipated Expenditure Amount: \$0

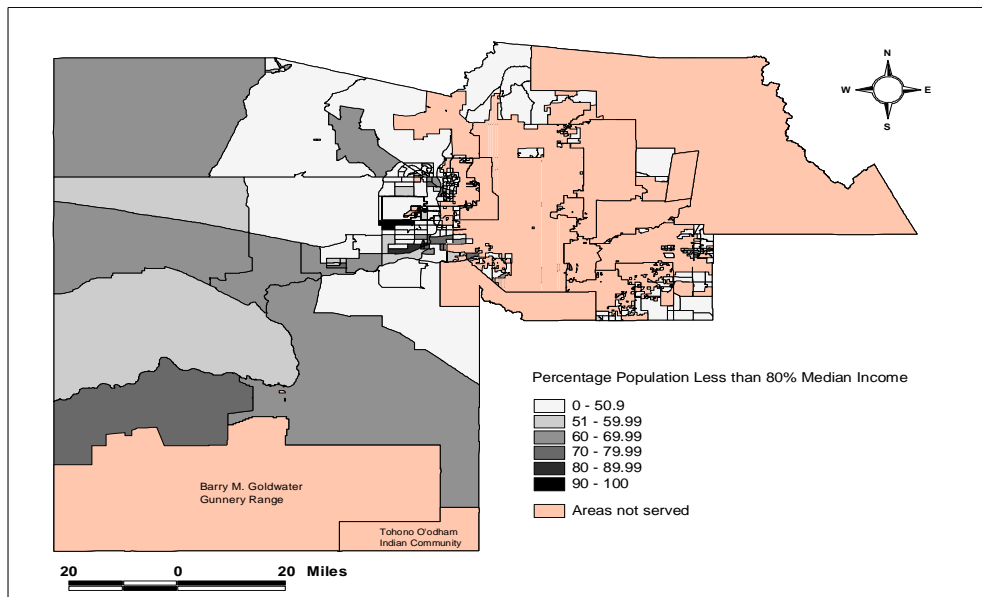
Please note that the Urban County is a member of the HOME consortium. The Urban County anticipated amount for housing activities and anticipate units/households are extrapolated and shown separately in the Urban County Annual Action Plan Yr 4.

## **Geographic Distribution/Allocation Priorities 91.220(d) and (f)**

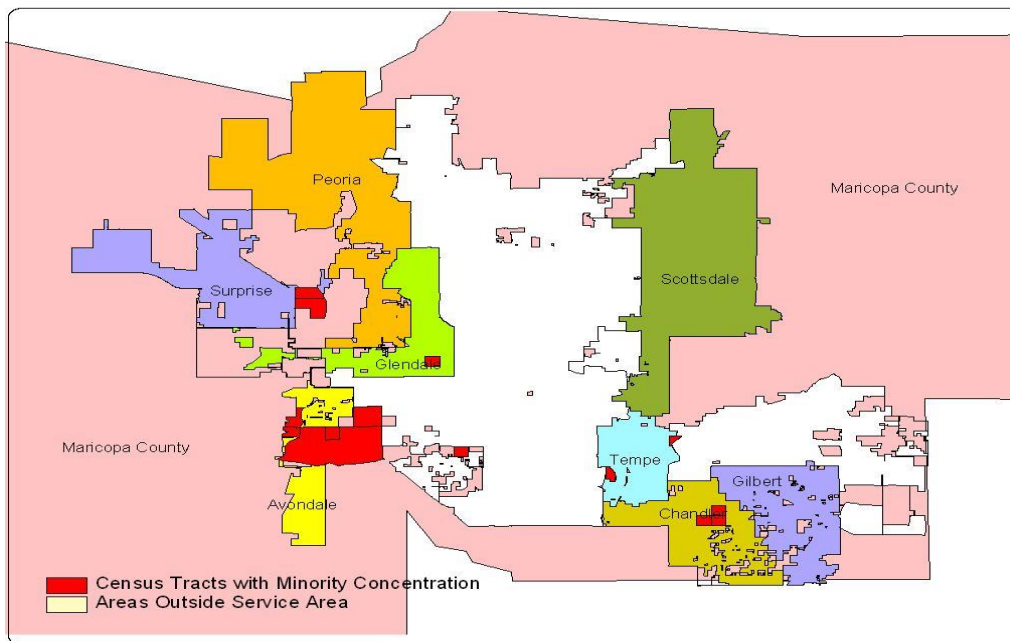
The service area for the Maricopa HOME Consortium Year Five Annual Action Plan includes the Consortium member Cities of Avondale, Chandler, Glendale, Peoria, Scottsdale, Surprise, Tempe; the Town of Gilbert; and Maricopa County. The service area of Maricopa County is the unincorporated area of Maricopa County, and the Cities and Towns of Buckeye, El Mirage, Goodyear, Gila Bend, Guadalupe, Litchfield Park, Queen Creek, Tolleson, Wickenburg and Youngtown. All of these communities' demographics have changed since the 2000 census; but all have pockets of poverty. The map on the following page identifies areas of low-moderate income concentrations.

There are areas of minority concentration in Surprise, El Mirage, Tolleson, Glendale, Guadalupe, Chandler and the unincorporated area (see map on following page). The Maricopa Home Consortium does not intend to dedicate a portion of federal funds to specific minority or low-income target areas during FY 2014/2015.

## URBAN MARICOPA COUNTY POPULATION



## CENSUS TRACTS WITH MINORITY CONCENTRATION



2. *The Maricopa HOME Consortium is comprised of the Town of Gilbert; the Cities of Avondale, Chandler, Glendale, Peoria, Scottsdale, Surprise, Tempe; and Maricopa County (exclusive of Mesa, Phoenix, Paradise Valley, Fountain Hills, Carefree, and the tribal lands). Maricopa County is the Lead Agency and is advised by a committee of representatives of the member governments. This group:*
  - *assures compliance with federal regulations,*
  - *assists in the development of*

- the Consolidated Plan,
  - the Annual Action Plans, and
  - the Consolidated Annual Performance Evaluation Reports.
- monitors expenditure rates and makes recommendations to the County Board of Supervisors regarding:
  - the intergovernmental agreement,
  - use of funds, and
  - award of contracts from the 15% set aside of HOME funds for Community Housing Development Organizations.
- Within these parameters, makes recommendations to the Board of Supervisors taking into account:
  - past performance,
  - monitoring results,
  - quality of proposed annual activities, and
  - rates of expenditure on currently funded activities.
- Priorities for each category were developed in consultation with the member communities in the preparation of the Five-Year Consolidated Plan.
- HOME funds are allocated to each Consortium member based on the relative percentage of CDBG funds received by each community. Each Consortium member receives proposals submitted by potential developers and/or subrecipients for specific projects within that community. Projects are evaluated based on precise criteria set by each Consortium member based on local needs. See each Consortium member's Annual Action Plan for a detailed description of the application process.

	NET CONSORTIUM MEMBER HOME ALLOCATION	MATCH AMOUNT	ESTIMATED ADMINISTRATION AMOUNT	HOME PROGRAM GROSS ALLOCATION
AVONDALE	\$148,229	37,057	9,264	\$185,286
CHANDLER	\$293,292	73,323	18,331	\$366,615
GILBERT	\$200,596	50,149	12,537	\$250,745
GLENDALE	\$512,309	128,077	32,019	\$640,387
PEORIA	\$171,333	42,833	10,708	\$214,166
SCOTTSDALE	\$220,406	55,102	13,775	\$275,507
SURPRISE	\$133,451	33,363	8,341	\$166,814
TEMPE	\$340,023	85,006	21,251	\$425,028
MARICOPA URBAN COUNTY	\$611,388	152,847		\$815,184
GRANT ADMINISTRATION	\$207,746			
CHDO SET ASIDE 15%	\$500,960	125,240		
<b>TOTAL</b>	<b>\$3,339,733</b>	<b>\$782,997</b>	<b>\$126,227</b>	<b>\$3,339,733</b>

Note : MCHSD administrative assessment is 5% of the Consortium Member Gross Allocation for all Consortium members except for the County. The County assessment is 10%. Members that do not participate in peer monitoring, may choose to pay an additional assessment.

\*The Town of Gilbert waived their FY2014/15 HOME allocation. These funds will be redistributed to other activities through a majority vote of the HOME Consortium.

## Annual Affordable Housing Goals 91.220(g)

**\*If not using the CPMP Tool:** Complete and submit Table 3B Annual Housing Completion Goals.

**\*If using the CPMP Tool:** Complete and submit the Table 3B Annual Housing Completion Goals.

Please see the 2014 Tables workbook for housing goals. Goals in these tables were established during the development of the 2010-2014 Consolidated Plan. Maricopa County HOME Consortium will strive to meet proposed goals, however anticipated cuts to funding levels and late funding level announcements may affect the ability to achieve set goals.

## Public Housing 91.220(h)

Each member of the Maricopa HOME Consortium is served by a Local Housing Agency (LHA), which prepares an Annual Agency Plan. Those Annual Agency Plans are incorporated by reference herein and in each of the individual Annual Action Plans. The numbers of units of public housing and Housing Choice Vouchers for each agency are shown below. The following PHAs will provide assistance with home purchases for tenants and FSS graduates during the year. This assistance may take the form of Housing Choice Vouchers; FSS escrow funds, IDEA grants, counseling, or HOME funds. During the coming year, rental initiatives by these agencies will include active landlord recruitment for each of the Section 8 Programs and landlord/tenant training.

- *Housing Choice Voucher Program* – Housing authorities within the Urban County expect to receive approximately \$45 million in FY 2014/2015 to assist low-income Urban County residents in acquiring and maintaining affordable rental housing. Maricopa County PHA expects to receive \$ 11.5 million. Funding is used to help subsidize tenant rent for a baseline of 1562 vouchers which include Port-outs and 58 Project based vouchers.
- *Public Housing* – The Housing Authority of Maricopa County expects to receive approximately \$4 million in federal funding to maintain public housing stock. In addition, the Consortium expects to receive \$1 million in Capital Funds to maintain public housing stock during FY 2014/15.
- *Family Self-Sufficiency* – Housing authorities within the Maricopa HOME Consortium expect to receive funding through the Family Self-Sufficiency program to help low-income residents. Maricopa County PHA anticipates receiving \$34,500.

Chandler's PHA manages 303 public housing units and 486 Housing Choice Vouchers. In addition, the Housing and Redevelopment Division owns and manages four (4) scattered site senior homes in gated designated adult communities as a non-federal affordable housing venture. The Division recently added three (3) affordable market rate condominiums and two affordable HOME funded townhomes to our inventory. Chandler's Choice Voucher program continues to be designated by HUD as "High Performing".

None of the agencies were listed as troubled agencies.

HUD HA CODE	HOUSING AUTHORITY LOCATION	PROGRAM TYPE	LOW RENT UNITS	ACTIVITY STATUS	HOUSING CHOICE VOUCHERS
AZ003	GLENDALE	Combined	155	Active	1,054
AZ009	MARICOPA COUNTY	Combined	894	Active	1,562

<b>AZ028</b>	CHANDLER	Combined	303	Active	486
<b>AZ031</b>	TEMPE	Section 8	0	Active	1,082
<b>AZ032</b>	SCOTTSDALE	Section 8	0	Active	735
<b>AZ038</b>	PEORIA*	Public Housing	70	Active	0

\* Maricopa County permanently absorbed City of Peoria's low rent units beginning April 1, 2013.

## Homeless and Special Needs 91.220(i)

*The Maricopa HOME Consortium's understands that preventing and ending homelessness using targeted resources alone will not work exclusively. Therefore, we intend to leverage mainstream housing, health, education and human service programs. Maricopa County Human Services division will begin work on a shared understanding to find solutions to end homeless with a new created initiative. The purpose of the "Dedicating Opportunities to End Homelessness Initiative and Local Leadership Team for Maricopa County" is to identify opportunities that can be committed and targeted to ending homelessness such as housing choice vouchers, public housing, CDBG and HOME funds and private multifamily housing units in addition to other federally-funded service and existing homelessness program resources. These resources include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property.*

### Action Plan Special Needs response:

<b>Fund Source</b>	<b>ESG funds</b>	<b>CDBG Funds</b>	<b>General Funds</b>	<b>Utility Donation Program Funds</b>
Avondale	N/A	\$0	N/A	
Chandler				
Gilbert				
Glendale	\$161,688	\$223,585		
Peoria		\$99,000	\$8,500	
Scottsdale		\$1,261,624	\$200,000	\$140,000
Surprise				
Tempe				
MCC				
<b>Total</b>	<b>\$161,688</b>	<b>\$1,584,209</b>	<b>\$208,500</b>	<b>\$140,000</b>

Scottsdale is an active participant in the Maricopa Association of Governments (MAG) Continuum of Care Task Force and shares responsibility of the regional solution to the problems of homelessness. Each year Scottsdale allocates funding to several categories of human services to address homelessness. Funding from citizen contributions to utility bill donation programs are also allocated for services and housing for homeless and victims of domestic violence.

Chandler seeks to expand coordination of resources for the homeless population through regular meetings with For Our City. Additional efforts include partnering with Chandler's Interfaith Homeless Emergency Lodging Program (I-HELP), a collaboration of faith-based organizations and community agencies who coordinate and provide a safe place to sleep, a warm meal, and case management for homeless individuals. Chandler I-HELP has been running for just over a year at 3 nights a week: every Sunday, Monday, and Tuesday. During this short time, Chandler has provided shelter for more than 100 individuals and over 2,500 meals during the coming year. The City's local Community Action Program, Chandler Christian Community Center screens applicants for the program and provides program oversight.

Additionally, Chandler's Tenant Based Rental Assistance provides 15 formerly homeless individuals and families with security deposits, rental payments and utility reimbursements. Additional services are provided for participants through the Homeless Navigator Program

*The entity coordinating the strategy to end homelessness will continue to be the MAG Continuum of Care Committee on Homelessness. Planned strategic objectives for Year Five include:*

- Continuation of involvement with the Continuum of Care Regional Committee of MAG for the McKinney-Vento grants.*
- Continuing support for the Human Services Campus. The project provides emergency shelter beds for seriously mentally ill and homeless men and women on the Human Services Campus. Phase I of the construction project was completed in October 2005; and Central Arizona Shelter Services, the dental clinic, the Maricopa County Healthcare for the Homeless Program, the St. Vincent de Paul Facility and the Day Resource Center all became operational November 2005. The Nova Safe Haven facility opened in 2008.*
- Full implementation of the HMIS among homeless providers.*
- Continuation of homeless prevention services funded by the United Way and other sources through Community Action Programs.*
- Continued advocacy for preserving and increasing the number of Housing Choice Vouchers to local housing agencies and providers.*
- An increased emphasis on performance and accountability through evaluation.*
- Use of Emergency Solutions Grants (by Maricopa County at approximately \$169,385 and Glendale at \$174,160 subject to annual change) to support emergency shelters and homeless prevention.*
- Local general fund contributions to regional homeless shelters.*
- Local allocations of funding from citizen contributions to utility bill donation programs for services and housing for homeless and victims of domestic violence.*

*Goals for support of shelters and prevention of homelessness include:*

- 6,975 units of service to households funded through ESG, CDBG, general funds, and private donations for domestic violence shelters, emergency shelters and transitional housing and referral services, utility payments, emergency rent and mortgage payments and supportive services for individuals.*
- 2,349 units of service to households funded through ESG, CDBG, general funds, and private donations for domestic violence shelters, emergency shelters and transitional housing and referral services, utility payments, emergency rent and mortgage payments and supportive services for families.*

*The MAG Continuum of Care Committee is nationally recognized for effectiveness in regional*

cooperation in addressing planning, service and reporting issues related to the continuum of care. When a plan to end chronic homelessness is developed, it will most naturally fall to that body. At this point in time, the greatest barriers to the goal to end chronic homelessness by 2012 is the economic recession increasing the number of homeless due to eviction or foreclosure. When the development of a strategy becomes reasonable, components of the strategy will likely include:

- Additional "housing first" projects similar to Casa de Paz, which have:
  - Relaxed eligibility guidelines
  - Allowance for relapse as a part of recovery
  - Greater flexibility in access to multiple services
- One-stop day services
- Outreach and peer outreach teams.

Work will continue on the coordination of discharge policies among members of the MAG Continuum taskforce. The Arizona Department of Corrections established a position to work exclusively with inmates at risk of being released without a place to live. The transition plan for discharge has a goal to ensure that inmates are released to safe, affordable housing rather than to a shelter or the streets. It is not likely that the coordination of discharge policies will be "cohesive and community-wide" during the next year but the problem has been acknowledged and real progress is being made. The information available at this time is that all local community providers have some resource in place to assure that, to the greatest possible extent, all clients are discharged to some place other than the street. It is still possible that in some cases, the last resort of care professionals is to release a person to one of the homeless shelters.

## **Barriers to Affordable Housing 91.220(j)**

*The City of Chandler began a comprehensive strategy to redevelop the downtown area through direct investment and partnerships with private firms. In a relatively short period of time, it has created a huge transformation. The restoration of historic building facades and the reintroduction of the original colonnades have created a welcoming atmosphere where people feel comfortable. The recently completed Arizona Avenue improvements expand the walkability of Downtown and bring a much-needed balance between vehicles, pedestrians and bicycles. With the recent completion of the innovative City Hall, the stage is set for the expansion of Downtown beyond the Historic Square with new architectural forms and mixed-use developments.*

*In the next five years, the focus of redevelopment efforts will be on completing development on the City-owned sites, increasing the number of arts, cultural and entertainment facilities, and marketing the area south of the Historic Square to attract additional development to the expanded Downtown Chandler area.*

2. Describe the actions that will take place during the next year to remove barriers to affordable housing.

**Action Plan Barriers to Affordable Housing response:  
(see following page)**

CONSORTIUM MEMBER	MARICOPA COUNTY	AVONDALE	CHANDLER	GILBERT	GLENDALE	PEORIA	SCOTTSDALE	SURPRISE	TEMPE
<b>SPECIFIC ACTIONS</b>									
<b>FEE REDUCTIONS OR WAIVED IMPACT FEES</b>	Sub-grantees commit local funds to pay for building permits.	50% reduction in permit fees for infill development	Identified methods for incorporating affordable housing into downtown & redevelopment plans	Reduced permit/ impact fees for senior multi-family housing		10% reduction of dev. fees for non-profit developers		Waved building permit/ impact fees for all grant rehab projects	
<b>LAND DONATION</b>						City land donated to non-profits			Feasible affordable housing dev. city-owned property is donated to project.
<b>COMMUNITY LAND TRUST</b>			NewTown CDC's Community Land Trust (permanent affordability)				NewTown CDC's Community Land Trust (permanent affordability restrictions)		NewTown CDC's Community Land Trust (permanent affordability restrictions)
<b>DOWN PAYMENT ASSISTANCE</b>	hmbysr assistance as a jurisdiction Urban County areas	Down Payment and Closing costs for Low-Income hmbysrs – NSP3	NSP funds for hmbuyr Assistance for LMMM 1 <sup>st</sup> time hmbysrs		HOME funds for gap financing for 1 <sup>st</sup> time hmbysrs	Funds for homebuyer assistance to 1 <sup>st</sup> time low income buyers		Down payment and closing cost assistance w/ gap financing for clients at or below 50%AMI	Down Payment and Closing cost s for Low-Income hmbysrs
<b>DIRECT GENERAL FUND ALLOCATION FOR LEVERAGE OR MATCH FOR AFFORDABLE HOUSING</b>	Sub-grantees commit local funds for HOME match for rehab and hmbysr assistance	General Fund allocation for HOME match.	>\$600,000 in land donation (purchased with GF's) for partnership w/Habitat for Humanity A one-time General Funded housing inspector to respond to complaints from residents experiencing substandard housing  Proactive code enforcement coupled with referrals for housing rehab assistance		Annual allocation of roughly \$25,000 for HOME match				General fund support to leverage required match

## **Other Actions 91.220(k)**

3. Describe the actions that will take place during the next year to address obstacles to meeting underserved needs, foster and maintain affordable housing, evaluate and reduce the number of housing units containing lead-based paint hazards, reduce the number of poverty-level families develop institutional structure, enhance coordination between public and private agencies (see 91.215(a), (b), (i), (j), (k), and (l)).

*Maricopa County Human Services: Community Services- The Community Services Division administers various programs that provide basic needs services, prevent or alleviate homelessness, home weatherization (part of Community Development not Community Services), and case management to low income and other special populations. The two programs that Community Services Division administers are Utility Assistance and Rental/Mortgage Assistance.*

- *For FY 15 Maricopa County (exclusive of Phoenix, Mesa, Glendale and Tempe) is projected to receive approximately \$2.1million in federal LIHEAP funding through AZ DES for utility assistance for low income households in Maricopa County (except the City of Phoenix, City of Mesa, City of Glendale and City of Tempe).*
- *For FY 15 Maricopa County (exclusive of Phoenix, Mesa, Glendale and Tempe) is projected to receive approximately \$160,000 in TANF federal funding through AZ DES for rental and mortgage assistance for qualifying low income households.*
- *Community Services Block Grant (CSBG)- For FY 15 Maricopa County (exclusive of Phoenix, Mesa, Glendale and Tempe) is projected to receive approximately \$600,000 in CSBG federal funding to support programs for the low income in Maricopa County.*
- *Social Service Block Grant (SSBG)- For FY 15 Maricopa County (exclusive of Phoenix, Mesa, Glendale and Tempe) is projected to receive approximately \$249,000 to support programs for the low income in Maricopa County (exclusive of Phoenix, Mesa, Glendale and Tempe).*

*City of Glendale continues to use its allocation of HOME funds to address obstacles to meeting underserved needs, foster and maintain affordable housing with a variety of programs. This year Habitat for Humanity of Central Arizona was awarded \$301,445 to provide to clients who are at 60% AMI homeownership opportunity and increase our affordable housing stock. Lead Base Paint hazards are address through the Community Revitalization Homeowner Rehabilitation programs which target income levels at 80% AMI or below. CDBG funds have been awarded to Glendale Community Housing Department for ADA accessibility.*

*City of Tempe-- Maintaining diversity and creating affordable housing opportunities are two central policy objectives of the City of Tempe. As a result, public policies tend to facilitate, rather than obstruct, the creation and preservation of affordable housing. However, even within the framework of a regulatory structure that supports affordable housing, there are some provisions and procedures that can be barriers to affordable housing. In order to further its ongoing commitment to the provision of affordable housing, the City of Tempe will continue its efforts to remove barriers and encourage support for public policies designed to house its extremely low, low and moderate-income residents.*

## *High Cost of Land and Real Estate*

*Despite the current national and local economic conditions, land values have rebounded in Tempe because the City is attractively built, land-locked, contains ASU, includes light rail access and is centrally located to regional facilities. Land value is an important factor in the overall cost of a project and affects its ability to compete with smaller projects where land costs are lower. Remaining vacant land in Tempe holds steady at approximately 6%. This contributes to making new residential development difficult and comparatively expensive.*

*The small amount of vacant land available for development and the desirability of living in Tempe present one of the most significant barriers to affordable housing in Tempe. The cost of what little land is available for development remains high and the City faces strong competition from the private market as it attempts to buy land and buildings with local non-profit housing providers. A combination of continuous demand and a relatively fixed supply of housing units have led, over the years, to dramatically increased rental costs in Tempe. As a result, most market homeownership opportunities are still out of the reach of low and moderate income first-time buyers.*

## *Gentrification of housing*

*The gentrification pattern, together with the pressures of student housing issues, raises the cost of housing in what have traditionally been Tempe's affordable housing areas.*

## *Housing facilities for persons with disabilities*

*Housing facilities for persons with disabilities tend to be clustered in limited neighborhoods in Tempe thereby limiting housing choices.*

## *Accessible rental units*

*The demand for additional accessible rental units is not being met by new development or rental rehabilitation activities.*

## *Strategy*

*Tempe will continue to work to reduce the resource gap by aggressively seeking out additional federal, state and private resources to support its affordable housing priorities. To this end, the City created a Housing Trust Fund in January 2009. The purpose of the fund is to create and/or preserve affordable housing in Tempe. The HTF is currently funded with private dollars received pursuant to development agreements. Additional sources of funding are currently being researched and reviewed. In addition to the HTF, the City is considering the possible implementation of a Density Bonus program and an Affordable Housing fee for new developments. The City will work to eliminate any regulatory gaps by working with federal and other agencies to identify problems and, where appropriate, to seek refinements or waivers of regulations that impede efficient affordable housing production. In addition, the City will continue its efforts to overcome these barriers by considering the use of City-owned land, whenever*

*possible, for development as affordable housing. There are problems with this strategy, however, because the City owns a limited amount of land. In the coming years, the City of Tempe will continue to assess all of its housing activities to take advantage of opportunities for expanding the affordable housing stock in a changing market, while working to minimize the impact on its most vulnerable residents.*

*Additionally, the Community Development Department continues to refer to the adopted Affordable Housing Strategy Plan.*

*The goal of the strategy is:*

*"Support housing for low to moderate-income individuals and families that provides the greatest level of self-sufficiency, dignity, and independence. Invest in housing development that allows for maximum long-term affordability."*

*The Affordable Housing Strategy, approved in 2010, includes proposed policies and strategies for both preserving and creating affordable housing in Tempe, including the main barriers as identified in the Consolidated Plan. While some of the barriers are generally out of the City's control, there are actions the City can take to alleviate barriers. The actions the City will take in the next year will include:*

#### *Homeownership Incentives*

*The City continues to respond to high home prices by expanding its first-time homebuyer buyer education programs, increasing the amount of financial assistance it makes available to eligible homebuyers through its First-time Homebuyer Financial Assistance program, and exploring new programs to help expand homeownership opportunities. The City also allocates substantial resources to the development of affordable units for first time buyers by non-profit housing developers. The City will continue to provide incentives for homeownership through a variety of sources including the Section 8 Housing Choice Voucher Program, the Family Self-Sufficiency Program Escrow Accounts and the Community Assistance Mortgage Program (HOME and CDBG funding).*

*The City will continue to partner with agencies such as, Newtown, CDC's Community Land Trust and Affordable Housing Restrictive Covenant programs that involve volunteer and "sweat equity" like Habitat for Humanity to assure continued affordability of housing city-wide. The Community Land Trust (CLT) program protects the affordability of housing by owning the land while the homebuyer owns the home and other improvements on that land. The CLT protects the affordability of the housing by controlling the sale of the home. The Affordable Housing Restrictive Covenant program contains restrictions on the transfer and encumbrance of the property, and the owner's current and future equity interest therein. These restrictions limit the amount of equity available to the owner upon transfer, thereby maintaining the affordability of the unit for future owners. The City will also continue to support non-profits who conduct affordable housing activities in Tempe.*

#### *Rental Assistance*

*The City will continue to administer the Section 8 Housing Choice Voucher Program to provide assistance to households to enable them to rent units in the private market.*

#### *Accessible Housing*

*The City will conduct new outreach efforts to educate the community on the availability of funds for housing accessibility for persons with disabilities. The City has an ADA Accessibility Specialist who provides information to citizens regarding the Americans with Disabilities Act and local disability resources by answering an ADA hotline. The City's Fair Housing Coordinator continues to work with the ADA Accessibility Specialist to promote community awareness of accessibility issues especially as they pertain to the Fair Housing Act and the need for accessible units.*

*The strategies to address this barrier include public education, using prior successful affordable housing developments as examples, and intensive work with neighborhood residents to try to develop support for new housing. Speaking with residents and city officials early in the development process has proven successful in building support for affordable housing development. It is important to recognize that in a very dense city, there will always be the difficult issue of competing uses for any remaining undeveloped land.*

City of Scottsdale plans to take the following actions the upcoming year to address obstacles:

- Administer programs to support property maintenance for senior, disabled, and low-income homeowners.
- Manage federal assistance:
  - Acquisition of housing to preserve affordability.
  - Fund programs offering housing rehabilitation, roof repair and replacement, and emergency repair to extend the livability of owner-occupied housing.
  - Homeownership assistance through:
    - Section 8 FSS escrow accounts
    - Homebuyer education
    - Down payment assistance through American Dream Down payment Initiative
  - Homebuyer Assistance through Scottsdale Community Land Trust Program, and
  - Rental Assistance through:
    - Housing Choice Voucher Program.
    - Continue increased levels of code enforcement to preserve neighborhoods

*The City of Chandler regularly reviews funding priorities and distribution methods to ensure resources are targeted to the most needy populations and neighborhoods. Specific efforts are listed below.*

*Chandler will utilize HOME funds to:*

- *Acquire, rehabilitate and resell 5 homes to low and moderate-income first-time homebuyers, in partnership with Newtown Community Development Corporation*

*Utilize CDBG funds to provide:*

- *Emergency home repair services for 71 low-income homeowners in partnership with Habitat for Humanity*

*Rehabilitation for 15 owner-occupied housing units through the City's Housing Rehabilitation program*

*Emergency shelter and case management services for 39 individuals and families*

*Case management and counseling services for 24 individuals and families in transitional housing*

*Intensive targeted intervention and case management services for 15 previously-homeless families participating in the City's tenant based rental assistance program*

*Homework assistance, arts and crafts and recreation opportunities for 440 youth, residing in Public Housing*

*Legal services for 278 low-income and poverty-level households*

*Eliminate blight in neighborhoods, benefitting 315 households*

*Utilize General Funds to:*

- *Provide resources for veteran's transportation services, 21 programs addressing the needs of families in crisis, 10 programs serving special populations and nineteen 19 programs serving youth*
- *Continue working with For Our City and Live Love and to expand their role in mentoring traditional neighborhoods and providing volunteer assets to address exterior housing maintenance needs of elderly and disabled residents*
- *Host an academy in the Spring and Fall of the year for residents living in homes governed by a Homeowner's Association (HOA). The Academy is comprised of four 90-minute sessions and in prior years, has been highly successful, experiencing high attendance levels, both Chandler residents and residents from other cities throughout the Valley of the Sun. The Chandler HOA Academy includes an overview of effective HOA management and pending HOA legislation. This year's academies will focus on: 1: Encouraging board members and the public to be educated about laws governing HOAs and individual HOA governing documents; 2) Dealing with problems effectively; 3) Encouraging owners to attend HOA meetings; and 4) Communication between HOA boards and residents.*

## PROGRAM SPECIFIC REQUIREMENTS

### **CDBG 91.220(I)(1)**

1. Identify program income expected to be received during the program year, including:

- amount expected to be generated by and deposited to revolving loan funds;
- total amount expected to be received from each new float-funded activity included in this plan; and
- amount expected to be received during the current program year from a float-funded activity described in a prior statement or plan.

*It is anticipated that there will not be any program income for the Maricopa Urban County. Refer to each Consortium members Annual Action Plans for expected CDBG program income.*

2. Program income received in the preceding program year that has not been included in a statement or plan.  
None.
3. Proceeds from Section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in its strategic plan.  
N/A
4. Surplus funds from any urban renewal settlement for community development and housing activities.  
N/A
5. Any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.  
N/A
6. Income from float-funded activities.  
N/A
7. Urgent need activities, only if the jurisdiction certifies.  
N/A
8. Estimated amount of CDBG funds that will be used for activities that benefit persons of low- and moderate income.

*With the exception of the housing and homeless goals and objectives listed in the table below, each member of the Maricopa HOME Consortium developed this section in the individual community's non-housing Consolidated Plan. Those plans are herein incorporated by reference but are not repeated or consolidated here. See following table on next page:*

Maricopa HOME Consortium	CDBG FUNDS	
Summary of FY 14/15 Housing Goals	Totals	
	Total FY 14/15 CDBG Funds	
Goal	Amount Allocated	No. of Housing Units
Single Family New Construction (DH-2)		
Land Acquisition	Tempe: \$597,545	Tempe: 10
Infrastructure Improvements		
<b>Subtotal Single Family New Construction</b>		
Single Family Rehabilitation (DH-1)		
Housing Rehabilitation	Chandler: \$603,988 Gilbert: \$50,000 Glendale: 380,000\$ Scottsdale: \$400,000 MCC: \$ Peoria: \$277,805 Surprise:	Chandler: 15 Gilbert: 10 Glendale: 50 Scottsdale: 10 MCC: Peoria: 4 Surprise:
Replacement Housing		
Emergency Repairs	Chandler : \$275,000 Gilbert:\$200,000 Glendale: \$375,000 Surprise: Avondale: \$160,875 Scottsdale: \$170,000 Tempe : \$300,000 MCC : Peoria :\$175,000	Chandler :71 Gilbert: 32 Glendale: Surprise: Avondale: 15 Scottsdale: 64 Tempe : 15 MCC : Peoria: 35
Accessibility Improvements	Glendale: \$132,516 Peoria: \$99,000	Glendale:155 Peoria: 8
<b>Subtotal Single Family Rehabilitation</b>		
Single Family Acquisition/Rehab		
Homebuyer Assistance (DH-2)	Peoria: \$10,000	Peoria: 2
Downpayment Assistance		
Housing Counseling	MCC (NHS):	MCC (NHS):
<b>Subtotal Homebuyer Assistance</b>		
Multi-Family New Construction (DH-2)	Tempe:	Tempe:
Land Acquisition		
Infrastructure Improvements		
<b>Subtotal Multi-Family New Construction</b>		
<b>Multi-Family Acquisition/Rehab</b>		
<b>Transitional Housing</b>	Scottsdale: \$43,578	Scottsdale: 54
<b>Tenant Rental &amp; Homeless Prevention Assistance (SL-1)</b>	Glendale: \$143,585 Scottsdale: \$139,544 Peoria \$5,000	Glendale: 339 Scottsdale: 370 Peoria: 18
<b>Total CDBG Activities</b>		

Information provided by cities may include variance compared to the Strategic Objectives tables.

## HOME 91.220(I)(1)

1. Describe other forms of investment. (See Section 92.205)  
If grantee (PJ) plans to use HOME funds for homebuyers, did they state the guidelines of resale or recapture, as required in 92.254.

*The Maricopa HOME Consortium does not use forms of investment not described in §92.205(b). The Consortium uses HOME funds in the form of grants for CHDO operating funds. All other HOME funds are contracted in the form of a deferred payment loan that is secured by a contract and a security instrument that extends for the term of the period of affordability. The deferred loan may be forgiven at the end of the period of affordability. Consortium operating guidelines require that the member or the subrecipient CHDO identify matching funds and sources of match at the time of application and that accrued match be available and documented at the point of reimbursement for HOME funded activities. The match requirement for the program year is approximately \$782,997.*

2. If grantee (PJ) plans to use HOME funds to refinance existing debt secured by multifamily housing that is being rehabilitated with HOME funds, state its refinancing guidelines required under 24 CFR 92.206(b).

*The Consortium does not permit the use of HOME funds to refinance existing debt.*

3. Resale Provisions -- For homeownership activities, describe its resale or recapture guidelines that ensure the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4).

*Recapture Option – Under this option, the HOME subsidy must be returned to the HOME Program. This option allows the seller to sell to any willing buyer at any price. Once the HOME/ADDI funds are repaid, the property is no longer subject to any HOME/ADDI restrictions. The recaptured funds must be used for another HOME/ADDI-eligible activity. The Urban County homebuyer assistance program will be recapture due on sale within the affordability period.*

*City of Chandler selects the Recapture or Resale option prior to providing assistance to homebuyers within a program depending upon the type of program that is implemented. The City utilizes a variety of methods to secure the HOME investment, including deeds of trust, promissory notes, and declarations or restrictions.*

*City of Avondale will use the recapture provision for homebuyer activities. The recapture period will match the required period of affordability based on the amount of the subsidy, and will be stipulated in the lien instruments placed against assisted units. Funds not recaptured at the end of the period of affordability will be forgiven.*

*Glendale uses the Recapture option for HOME activities.*

*Tempe uses the Recapture option for HOME activities.*

*Peoria uses the Recapture option for HOME activities.*

*Scottsdale uses the Recapture option for HOME activities.*

*Resale Option* – Under this option, the seller must resell the original home to another income-eligible homebuyer. This sale must be at a price that is affordable to the purchaser, although the seller is also allowed a fair return on the sale. Under the HOME regulations, the original homebuyer, now the home seller, must receive a "fair return" on their investment. "Fair Return" is defined as the return of the homeowner's original investment plus any capital improvements, not to exceed the newly assessed value at the time of sale, plus 60% of the remaining professionally appraised increase in value at the time of sale, during the affordability period. The Consortium member shall receive the remaining 40% of the newly assessed value upon the sale. Capital Improvements exclude maintenance. "Fair Return" for leasehold properties is defined as the lessee's purchase price, plus 25% of the lessee's share of the increase in leasehold value at time of resale based on a leasehold valuation performed by a duly licensed appraiser.

*The City of Avondale does not use the resale option to maintain affordability through the required affordability.*

*Glendale does not use the resale option.*

*Maricopa HOME Consortium Policy Regarding Recapture/Resale*

*It is the policy of the Maricopa HOME Consortium that each member of the Consortium may use either the recapture option or the resale option based on what is most beneficial to the member and to the potential homebuyer. Consortium members will select the method to be used prior to granting the HOME/ADDI assistance to the potential homebuyers. Each Consortium member will ensure the proper security instruments are executed to guarantee the HOME/ADDI investment for the affordability period for the selected recapture/resale option.*

*Members of the Maricopa HOME Consortium may also provide homebuyer assistance through a contract with a CHDO or non-profit housing provider. Members will negotiate with the CHDO or non-profit housing provider the appropriate recapture/resale requirements for the program provided. This provision shall be adequately addressed in CHDO/Subrecipient contracts, and the proper security instruments shall be provided.*

*Owners who sell their property before the expiration of the affordability period will be entitled to a fair return on their equity investment. Homeowner's equity includes the homeowner's original contribution to the down payment, payment of mortgage principal during the period of ownership, value of any improvements added at the owner's expense, and the appreciated value of the property since its initial purchase.*

*If the recapture option is used, the fair return to the seller will be calculated based on the net proceeds from the sale and the amount of the original HOME investment in the property. The HOME/ADDI subsidy shall be recoverable by the Consortium member any time the house is sold before the expiration of the affordability period. The method that will be used to calculate the fair return and*

*the HOME/ADDI subsidy to be recovered shall be detailed in the required security instruments. If the affordability period has been satisfied, the seller will be entitled to all net proceeds from the sale of the property.*

*If the resale option is used, the housing must remain affordable to the subsequent purchaser. The housing will be considered affordable if the subsequent purchaser's monthly payment of principal, interest, taxes and insurance do not exceed 30% of the gross income of a family with an income equal to 80% of median income for the area. If the property is no longer affordable to qualified homebuyers at the time of resale, the Consortium member may take steps to bring the property acquisition cost to a level that is affordable by layering HOME subsidy in the form of down payment assistance and extending the affordability period. This may result in the actual sales price being different to the seller than to the subsequent homebuyer. Upon the resale of the home, the property must pass local building codes for existing housing. The Consortium member shall determine who is responsible for the necessary repair costs to bring the property up to standards. These requirements shall be detailed in the required security instruments. If the affordability period has been satisfied, the seller shall be free to sell the home to any qualified buyer.*

*In the case of a foreclosure or foreclosure sale, the period of affordability shall be terminated. Upon receipt of notice that a foreclosure is pending, the Consortium member or subrecipient shall take positive steps to assert rights to a share of the proceeds of the foreclosure sale. The Consortium member shall, to the extent feasible, recapture the original HOME/ADDI investment. If the homebuyer has failed to make payments to the first mortgage holder, the Consortium member will not be obligated to correct any deficient payments. The amount recaptured shall be based on the amount of the net proceeds from the foreclosure sale. If no net proceeds are generated, the HOME/ADDI investment shall not be recaptured. The method that will be used to calculate the amount of the recaptured funds shall be detailed in the required security instruments. If the affordability period has been satisfied, the Consortium member shall have no rights to the net proceeds resulting from the foreclosure sale.*

4. HOME Tenant-Based Rental Assistance (TBRA) -- Describe the local market conditions that led to the use of a HOME funds for tenant based rental assistance program.
5. If a participating jurisdiction intends to use forms of investment other than those described in 24 CFR 92.205(b), describe these forms of investment.

*Maricopa HOME Consortium does not intend to use HOME funds for other forms of investment.*

6. Describe the policy and procedures it will follow to affirmatively market housing containing five or more HOME-assisted units.

*The HOME Consortium affirmatively markets housing containing five or more HOME-assisted units by making it public through marketing materials by which the owners/management company notifies the public and potential tenants. The HOME Consortium affirmative marketing policy states that*

*property owners and subrecipients will be informed about the affirmative marketing aspects of the HOME Program upon initial contact, whether by telephone, letter or brochure. Owners may also be reached through articles in local newspapers; especially in the real estate sections and such articles will include information about affirmative marketing. All brochures, letters, etc. sent to potential applicants for HOME funds will include a statement about the affirmative marketing requirements. Property owners and subrecipients will be required to carry out affirmative marketing procedures in terms of advertising HOME-assisted units and attracting tenants of all racial, ethnic and gender groups. When advertising rental units, owners shall state in their ads that Section 8 tenants are welcome in these particular units. HOME-assisted units to be occupied by Housing Choice Voucher holders will be governed by the Housing Authority's Equal Opportunity Housing Plan.*

7. Describe actions taken to establish and oversee a minority outreach program within its jurisdiction to ensure inclusion, to the maximum extent possible, of minority and women, and entities owned by minorities and women, including without limitation, real estate firms, construction firms, appraisal firms, management firms, financial institutions, investment banking firms, underwriters, accountants, and providers of legal services, in all contracts, entered into by the participating jurisdiction with such persons or entities, public and private, in order to facilitate the activities of the participating jurisdiction to provide affordable housing under the HOME program or any other Federal housing law applicable to such jurisdiction.

*Maricopa HOME Consortium members ensures that agreements for projects utilizing CDBG and/or HOME funds contain language regarding non-discrimination ensuring compliance with all federal, state and local laws prohibiting discrimination on the basis of age, sex, sexual orientation, marital status, race, creed, color, national origin or the presence of any sensory, mental or physical handicap or any other basis now or hereafter prohibited by law.*

*The HOME Consortium has current practices and policies that ensures inclusion of Minority Businesses Enterprises (MBE) and Women's Business Enterprises (WBE) and will comply with HUD's responsibilities under Executive Orders 11625, 1234 concerning MBE and 12138 concerning WBE making all efforts to encourage the use of minority and women's business enterprises in connection with public works contracts, CDBG, and HOME funded activities. The policy includes steps to assure that small and minority businesses and women's business enterprises are utilized when possible as a source of supplies, equipment, construction, and services. Per CDBG construction projects are publicly bid pursuant to each city/town Procurement Policy. Construction bids are awarded to the lowest responsible bidder. For all funding sources language is included in each of the bid specifications regarding Equal Employment Opportunity Requirements and Section 3, if required. The Contractor is required to submit any reports or information regarding the above that may be required for the various funding sources.*

8. If a jurisdiction intends to use HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds, state its financing guidelines required under 24 CFR 92.206(b).

The Consortium does not permit the use of HOME funds to refinance existing debt.

**Goals for the use of HOME funds (see next page)**

Maricopa HOME Consortium FY 2014/15 Action Plan Survey	HOME 2014/15 Allocation	
Summary of FY 14/15 Housing Goals Annual Action Plan	Totals	
	Total FY 14/15 HOME Funds	Total No. of
	Amount	Housing
Goal	Allocated	Units
Single Family New Construction (DH-2)		
Land Acquisition		
Infrastructure Improvements		
Housing Construction	Glendale: \$301,445 Peoria: \$ *CHDO: \$	Glendale: 6 Peoria: CHDO:
<b>Subtotal Single Family New Construction</b>	<b>\$</b>	
Single Family Rehabilitation (DH-1)		
Housing Rehabilitation	Avondale: \$98,965.00 Chandler: \$ Glendale: \$150,000 MC Urban County: \$ Surprise \$ *CHDO: \$	Avondale: 2 Chandler: Glendale: 6 Urban County: Surprise: CHDO:
Replacement Housing		
Emergency Repairs		
Acquisition	Chandler: \$442,858	Chandler: 5
<b>Subtotal Single Family Rehabilitation</b>	<b>\$</b>	
<b>Subtotal Single Family Acquisition/Rehab</b>	<b>\$</b>	
Homebuyer Assistance (DH-2)		
Homebuyer Assistance	Chandler: \$ Avondale: \$40,000.00 Scottsdale: \$199,144 Peoria: \$ Urban County: \$	Chandler: Avondale: 2 Scottsdale: 3 Peoria: Urban County:
Housing Counseling		
<b>Subtotal Homebuyer Assistance</b>	<b>\$</b>	
Multi-Family New Construction (DH-2)		
Land Acquisition		
Infrastructure Improvements		
Housing Construction	Tempe: \$318,772	Units: 5
Subtotal Multi-Family New Construction		
Multi-Family Acquisition/Rehab		
Tenant-Based Rental Assistance		
Assisted rental units/Private Market		

<b>Subtotal Rental Assistance</b>	<b>\$</b>	
<b>Subtotal HOME Activities</b>		
CHDO Funding * (DH-2)		
CHDO Owner-Occupied Housing Activities	Newtown Tempe: \$ CHDO: \$	Scottsdale: CHDO:
CHDO Rental Activities		
<b>Subtotal CHDO Project Funds</b>	<b>\$</b>	
CHDO Operating Funds		
TOTAL HOME Funds for Housing Activities		
HOME Administration MCHSD	\$192,995	
Total HOME Administration (Members)	\$	
Unallocated Funds		
<b>Total Consortium HOME Funds (approx)</b>	<b>\$</b>	
Targets		
Note * 15% CHDO set aside is approx. \$500,960	<b>\$</b>	

*Information provided by cities may include variance compared to the Strategic Objectives tables.*

### **HOPWA 91.220(I)(3)**

1. One year goals for the number of households to be provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family, tenant-based rental assistance, units provided in housing facilities that are being developed, leased, or operated.

N/A.

### **ESG 91.220(I)(4)**

- 1 Identify the written standards for providing ESG assistance in accordance with 24 CFR 576.400(e)(1) and (e)(3).
- 2 If the Continuum of Care for the jurisdiction's area has established a centralized or coordinated assessment system that meets HUD requirements, describe the centralized or coordinated assessment system and the requirements for using the system, including the exception for victim service providers, as set forth under 24 CFR 576.400(d)
- 3 Identify the process for making awards and how the jurisdiction intends to make its allocation available to nonprofit organizations, and in the case of urban counties, funding to participating units of local government.
- 4 If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), specify the plan for reaching out to and consulting with homeless or formerly homeless individuals in considering and making policies and decisions regarding any facilities or services that receive funding under ESG.
- 5 Describe the performance standards for evaluating ESG activities.
- 6 Describe the consultation with each Continuum of Care that serves the jurisdiction in determining how to allocate ESG funds, develop performance standards, evaluate outcomes of activities assisted by ESG funds, and develop funding policies, and procedures for the administration and operation HMIS.

Countywide use of ESG in the amount of \$210,396 will be used for:  
 Shelter Operations \$126,237  
 Rapid Rehousing \$69,432  
 Administration \$14,727

*Details of planned uses of ESG Grants are reported by Maricopa Urban County and Glendale in each community's Annual Action Plan. Services paid from those grants are included in this Action Plan in the section above titled Homeless Prevention Elements.*

## OTHER NARRATIVES AND ATTACHMENTS

Include any action plan information that was not covered by a narrative in any other section. If optional tables are not used, provide comparable information that is required by consolidated plan regulations.

### Fair Housing

*The Analysis of Impediments to Fair Housing Choice is the responsibility of the individual Consortium member community. The annual goals for fair housing are included in their plans. The Lead Agency will collect information on housing beneficiaries by protected class for all housing activity funded by CDBG or HOME and will report those statistics in the CAPER. Refer to the following information associated with Maricopa HOME Consortium Activities drawn from the latest CAPER.*

Action to eliminate or mitigate barriers to fair housing choice.	MCC	Avondale	Chandler	Gilbert	Glendale	Peoria	Scottsdale	Surprise	Tempe
Adopted a resolution supporting the right to fair housing choice within the community.	N	Y	Y		Y	Y	Y		Y
Adopted a proclamation declaring April to be observed as Fair Housing Month.	N	Y	Y	N	Y	Y	Y		Y
Secured fair housing training for local government staff.	Y	Y	Y	Y	Y	Y	Y		Y
Sponsored or put on fair housing training to residents of the community.	Y	Y	Y	Y	Y	Y	Y		Y
Published public notices in local papers about the right to fair housing.	Y	Y	Y	Y	Y	Y	Y		Y
Maintained a Fair Housing page on community's web	Y	Y	Y	Y	Y	Y	Y		Y

Action to eliminate or mitigate barriers to fair housing choice.	MCC	Avondale	Chandler	Gilbert	Glendale	Peoria	Scottsdale	Surprise	Tempe
page.									
Maintained a direct link from community webpage to the HUD Fair Housing website.	Y	Y	Y	Y	Y	Y	Y		Y
Member of the Arizona Fair Housing Partnership.	Y	Y	Y	Y	Y	Y	Y		Y
Participated in events sponsored by the Arizona Fair Housing Partnership.	Y	Y	Y	N	Y	Y	Y		Y
Maintained a call log for fair housing complaints and referrals.	Y	Y	Y	Y	Y	Y	Y		Y
Made fair housing referrals to the AZAG and the AZ Fair Housing Center.	Y	Y	Y	Y	Y	Y	Y		Y
Engaged the professional housing community in discussion of fair housing issues.	Y	Y	Y	Y	Y	Y	Y		Y
Reviewed local ordinances for compliance with the Fair Housing Act and ADA.	Y	Y	Y	N	Y	Y	Y		Y
Displayed fair housing posters in public buildings.	Y	Y	Y	Y	Y	Y	Y		Y
Purchased and distributed fair housing marketing materials.	Y	Y	Y	Y	Y	Y	Y		Y
Have the Fair Housing Logo on business cards, local brochures and program marketing information.	Y	Y	Y	Y	Y	Y	Y		Y
Monitor subrecipients for compliance with fair housing and affirmative marketing requirements.	Y	Y	Y	Y	Y	Y	Y		Y
Other Fair Housing activities or expenditures	Y		\$8542 set aside in 14/14 for Fair Housing		Y	Y	Y		Y
Current Update to the AI	2011	2010-2014	2010	June 2010	June 2010	July 2011	2011	May 2012	May 2005

Action to eliminate or mitigate barriers to fair housing choice.	MCC	Avondale	Chandler	Gilbert	Glendale	Peoria	Scottsdale	Surprise	Tempe
Amount spent on Fair Housing Activities	\$2,000	\$	\$1080	\$5,000	\$10,000	\$718	\$2,218	\$	\$5,000

*Member Notes: Peoria is also a member of the Southwest Fair Housing Council*

*The HOME Consortium has a staff member that has significant experience with Fair Housing issues. The specific experience that this member has with investigations, on-site visits property, file review, interview of employees, tenants and witnesses, will assist the HOME Consortium and allow the members to have a resource regarding fair housing issues or potential issues related to Race, Color, Sex, National Origin, Familial Status, Disability, Religion and Retaliation.*

## **Lead Based Paint**

*It is estimated that approximately 10% of private market rental units that will become part of the Housing Choice Voucher programs this year will meet the thresholds for lead paint inspection. The thresholds are:*

- Children under six years in the new tenant family and*
- Rental unit was built prior to 1978*

*All homes built prior to 1978 and rehabilitated with CDBG and HOME funds are tested for lead content in paint and abated prior to occupancy. A small percentage of units assisted with emergency repairs will meet the criteria for lead abatement. The following chart projects the increase to the inventory of lead safe housing during Year Five*

*The City of Tempe will continue to comply with all lead-based paint (LBP) requirements imposed by HUD and will continue to direct resources to eliminate lead-paint in its housing. Although no new funded will be allocated for lead-based paint abatement, the City has sufficient funds available in previously set up lead paint activities from which to draw.*

*During the program year, the following actions will take place:*

*Rehabilitation Assistance Programs; CFR 35.900*

*The City of Tempe will continue to address, monitor, evaluate and reduce lead-based paint hazards throughout the community through its Neighborhood Reinvestment Program, Housing Improvement Program and Emergency Rehabilitation Grant Program.*

*The City addresses all pre-1978 units participating in its Rehabilitation programs with a presumption of lead-paint hazards.*

*The City of Tempe contracts with Environmental Protection Agency (EPA) certified lead paint firms for assessment and abatement activities in the rehabilitation programs. This will continue during the program year.*

*Lead-based paint requirements for rehabilitation programs using CDBG and HOME funds fall into three categories. The categories are based on the amount of rehabilitation assistance provided for the rehabilitation project. The categories and requirements per category are as follows:*

- a. Pre-1978 property receiving less than or equal to \$5,000 per unit in Federal rehabilitation assistance. The City of Tempe is required to:*
- Provide families with a copy of Renovate Right or other EPA approved document;*
  - Conduct paint testing or presume the presence of lead-based paint. If paint testing indicates the painted surfaces are not coated with lead-based paint, safe work practices and clearance are not required.*

*Implement safe work practices during rehabilitation work and repair paint that is disturbed*

*After completion of any rehabilitation activities disturbing painted surfaces, perform a clearance examination of the worksite(s). Clearance is not required if rehabilitation did not disturb painted surfaces of a total area more than set forth in HUD regulations (CFR 35.1350(d)).*

- b. Pre-1978 property receiving more than \$5,000 and up to \$25,000 in Federal rehabilitation assistance. The City of Tempe is required to:*

- Provide families with a copy of Renovate Right or other EPA approved document;*
- Conduct paint testing or presume the presence of lead-based paint;*
- Perform a risk assessment in the dwelling units receiving assistance, in common areas servicing those units and exterior painted surfaces before rehabilitation begins;*
- Perform interim controls of all lead-based paint hazards*
  - Identified;*
- Implement safe work practices during the rehabilitation*
  - work and repair any paint that is disturbed and is known or presumed to be lead-based paint;*
- On-going maintenance activities is required if the rehabilitation assistance is HOME funded.*

- c. Pre-1978 property receiving more than \$25,000 per unit in Federal rehabilitation assistance. The City of Tempe is required to:*

- Provide families with a copy of Renovate Right or other EPA approved document;*
- Perform a risk assessment in the dwelling units receiving Federal assistance and in associated common areas and exterior painted surfaces before rehabilitation begins;*
- Abate all lead-based paint hazards identified by the paint testing or risk assessment. Interim controls are acceptable on exterior paint surfaces that are not disturbed by rehabilitation activities and on lead-paint hazards that have an area smaller than the minimum limits specified in HUD Regulations. If abatement is required, it is necessary to abate only the surface area with hazardous conditions.*
- Implement safe work practices during rehabilitation work and*

*repair any paint that is disturbed and is known or presumed to be lead-based paint.*

- *Section 8 Housing Choice Voucher Program; CFR 35.1200*
- *The City of Tempe inspects all units prior to placing a unit under a Housing Assistance Payments Contract and at least annually thereafter.*

*For units built prior to 1978, the PHA is responsible for the following:*

- *Visual assessment for deteriorated paint (peeling, chipping, flaking) surfaces at initial and annual inspections;*
- *Assuring that a clearance examination is conducted when required;*
- *Carrying out special requirements for children under age six who have environmental intervention blood levels as verified by health agencies;*

*Property owners are responsible for the following:*

- *Disclosing known lead-based paint hazards to potential residents prior to the execution of a lease (the Housing Authority must keep a copy of the disclosure notice executed by the owner and tenant in the assisted tenant's file);*
- ☐ *Providing all prospective families with a copy of Protect Your Family from Lead in Your Home or other EPA approved document;*
- ☐ *When necessary, stabilize each deteriorated paint surface before the assisted occupancy may begin. If the assisted tenant is already occupying the unit, paint stabilization must be completed within 30 days of the Housing Authority's notification to the owner of the visual inspection results.*
- ☐ *Each time a lead-based paint activity is performed on the unit, notify the tenants about the conduct of lead hazard reduction activities and clearance (if required);*
- ☐ *Conduct lead hazard reduction activities when required by the Housing Authority;*
- ☐ *Perform all work in accordance with HUD prescribed safe work practices and conduct clearance activities when required;*
- ☐ *Perform ongoing maintenance. As part of this ongoing maintenance, the property owner must provide written notice to each assisted family asking occupants to report deteriorated paint. The notice must include the name, address and telephone number of the person responsible for accepting the occupant's complaint.*

<b>Assisted Residential Occupancy</b>	<b>Goal for Lead Hazard Abatement</b>
<i>Housing Choice Voucher</i>	<i>0</i>
<i>*HOME assisted rental units</i>	<i>6</i>
<i>**Single-family housing rehabilitation</i>	<i>32</i>
<i>***Emergency repair units</i>	<i>20</i>
<i>Assisted homeownership</i>	<i>3</i>
<i>Total Goal</i>	<b><i>61</i></b>
<i>As a percent of total need (34,000 units)</i>	<b><i>.17%</i></b>

*Notes:*

*\*HOME assisted rental units- City of Scottsdale expects to abate 2 units*

*\*\*Single Family housing rehabilitation- Chandler expects to lbp abate 2 units. City of Scottsdale expects to lbp abate 6 units. Avondale expects to lbp abate 2 units.*

*\*\*\*Emergency repair- City of Scottsdale expects to lbp abate 5 units.*

## **Reducing Poverty**

*There are four actions under this Annual Action Plan for housing which may be considered to relate to the antipoverty strategy on a Consortium-wide basis.*

- Family Self-Sufficiency Programs will continue to assist Public Housing and Housing Choice Voucher clients in achieving personal goals related to improved employability.*
- Homeownership helps low-income families begin to build wealth. Homeownership programs supported by homebuyer counseling and funded from CDBG, HOME, Tenant Based Rental Assistance, Housing Choice Vouchers, IDA, Mortgage Credit Certificates, Fannie Mae products and private lenders will help households to start to build that wealth.*
- Continue to assist in reducing the number of families in poverty by providing case management, food boxes, utility assistance, and emergency mortgage and rent assistant.*
- Tenant Based Rental Assistance (TBRA) is a means of providing affordable housing to very low income households throughout Maricopa County. TBRA will program will be utilize to assists very low income households including special needs population to afford housing. Currently, the City of Chandler is the only member community that administers TBRA.*

## **Performance Measurement System**

*The Maricopa HOME Consortium adopted performance measurement requirements in accordance with the new HUD guidelines for an Outcome Measurement System. This system includes the following elements:*

- Step 1: Assess community needs and select goals. A need is the gap between what exists and what is desired. A goal identifies what is to be accomplished to meet the need.*
- Step 2: Select objectives and desired outcomes. An objective further defines the goal to be accomplished. An outcome is the result that is desired.*
- Step 3: Design programs and chose activities. Activities identify the eligible grant funded project or program to be undertaken. Inputs for the activity include the funded amount and funding source.*
- Step 4: Complete the Consolidated Plan/Annual Action Plan.*
- Step 5: Measure outcomes through indicators. Indicators can generally be measured through outputs; i.e., the number or unit of measure.*
- Step 6: Report results in the Consolidated Annual Performance Evaluation Report.*

*Issues on the horizon for the Year-Five planning period:*

- Decreases to CDBG and other housing resources as Congress responds to the budget constraints.*
- A serious "correction" in the homeownership market creating a need for reassessment of the use of resources.*
- Growing interest and need for regional approaches to the need for permanent supportive housing.*
- The reduction or elimination of the Housing Trust Funds which provide much needed funding for nonprofits and at the same time qualify as HOME matching funds.*
- The troubled housing market coupled with the related turmoil in the financial sector resulting in a negative effect on many other economic sectors.*

- *Arizona has the third highest foreclosure rate in the nation.*

## **Consortium Membership**

*The Consolidated Plans for the individual members of the Maricopa HOME Consortium are incorporated by reference throughout this document. The list of contacts for those communities is included on the following table. See Attachment B for the Maricopa County Human Services Department Lead Agency contact information. See next page.*

Primary Contacts: Maricopa HOME Consortium	
CITY OF AVONDALE	CITY OF CHANDLER
<i>Mr. Matthew Hess, CDBG Program Manager</i>	<i>Ms. Barbara Bellamy, CDBG Supervisor</i>
1007 S. 3 <sup>rd</sup> St.	PO Box 4008 Mail Stop 600
Avondale, AZ 85323	Chandler, AZ 85244
Phone: (623) 333-2726 Fax: (623) 333-0270	Phone: (480) 782-4353 Fax: (480) 782-4350
Email: <a href="mailto:mhess@avondale.org">mhess@avondale.org</a>	Email: <a href="mailto:barbara.bellamy@chandleraz.gov">barbara.bellamy@chandleraz.gov</a>
TOWN OF GILBERT	CITY OF GLENDALE
<i>Ms. Jessica Fierro, Comm. Dev. Specialist</i>	<i>Mr. Gilbert Lopez, Comm. Revit. Admin.</i>
90 E. Civic Center Drive	5850 West Glendale Avenue, Suite 107
Gilbert, AZ 85296	Glendale, AZ 85301
Phone: (480) 503-6893 Fax: (480) 503-6204	Phone: (623) 930-3670 Fax: (623) 435-8594
Email: <a href="mailto:jessica.fierro@gilbertaz.gov">jessica.fierro@gilbertaz.gov</a>	Email: <a href="mailto:gllopez@glendaleaz.com">gllopez@glendaleaz.com</a>
MARICOPA COUNTY	CITY OF PEORIA
<i>Ms. Amy Jacobson, Asistant Director</i>	<i>Ms. Carin Imig, Neighborhood &amp; Revit. Manager</i>
234 N. Central, 3 <sup>rd</sup> Floor	9875 N. 85th Ave.
Phoenix, AZ 85004	Peoria, AZ 85345
Phone: (602) 372-1528	Phone: (623) 773-7381 Fax: (623) 773-7221
Email: <a href="mailto:jacobsona@mail.maricopa.gov">jacobsona@mail.maricopa.gov</a>	Email: <a href="mailto:carin.imig@peoriaaz.gov">carin.imig@peoriaaz.gov</a>
CITY OF SCOTTSDALE	CITY OF SURPRISE
<i>Ms. Michelle Albanese, Comm. Assistance Mgr.</i>	<i>Ms. Christina Ramirez, N'hood Svcs. Supv.</i>
7515 E. First Street	16000 N. Civic Center Plaza
Scottsdale, AZ 85251	Surprise, AZ 85374
Phone: (480) 312-2309 Fax: (480) 312-7761	Phone: (623) 222-3238 Fax: (623) 222-3001
Email: <a href="mailto:malbanese@scottsdaleaz.gov">malbanese@scottsdaleaz.gov</a>	Email: <a href="mailto:Christina.ramirez@surpriseaz.com">Christina.ramirez@surpriseaz.com</a>
	CITY OF TEMPE
	<i>Mr. Craig Hittie</i>
	PO Box 5002
	Tempe, AZ 85280
	Phone: (480) 350-8960 Fax: (480) 350-8902
	Email: <a href="mailto:craig_hittie@tempe.gov">craig_hittie@tempe.gov</a>

## **ATTACHMENT A**

### **Public Comments**

The Annual Action Plan was made available to the public for comment from April 1, 2014 through May 6, 2014. A Notice of public Hearing, announced the availability of the Annual Action Plan for public comment and the dates of the comment period was published in the West Valley View and the East Valley Tribune.

No comments on the Annual Action Plan were received during the public comment period and there were no comments during the public hearing.

**ATTACHMENT B**  
**Contact Information**

**DUNS #106742245**

**Contact Name: Amy Jacobson, Community Development Assistance  
Director**

**Maricopa County Human Services Department**

**234 N. Central Ave., 3<sup>rd</sup> Floor**

**Phoenix, AZ 85004**

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